

Port of Pasco

2022 Budget



RESOLUTION NO. 1564

Port of Pasco 2022 Budget

WHEREAS, the Commission of the Port of Pasco has met at a regular meeting on October 28, 2021, a quorum of the Commission being present;

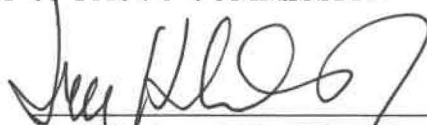
WHEREAS, the Port of Pasco has properly given notice of the public hearing held on October 28, 2021 to consider Port of Pasco's Budget for the 2022 calendar year, pursuant to RCW 84.55.120; and

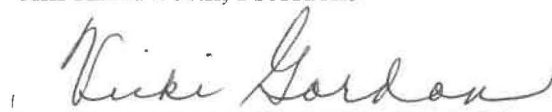
NOW, THEREFORE, BE IT RESOLVED by the Commission of the Port of Pasco after a public hearing, and after duly considering all relevant evidence and testimony presented, has adopted the following budget for Port of Pasco for the year 2022:

	Port	Airport	2022 Adopted Budget
Projected Beginning Year Cash on Hand	\$9,109,658	\$15,878,528	\$24,988,186
Revenues			
Operating Revenue	\$4,273,500	\$9,386,300	\$13,659,800
Taxes	\$2,600,000	\$0	\$2,600,000
CFC Funds	\$0	\$450,000	\$450,000
PFC Funds	\$0	\$1,350,000	\$1,350,000
Contributions:	\$0	\$0	\$0
Federal Grants	\$2,600,000	\$9,647,122	\$12,247,122
State Grants	\$7,500,000	\$264,000	\$7,764,000
Other	\$1,386,250	\$0	\$1,386,250
Loan Proceeds	\$8,708,750	\$1,496,000	\$10,204,750
Miscellaneous	\$3,571,500	\$16,500	\$3,588,000
Leasehold Taxes 12.84%	\$485,000	\$230,000	\$715,000
Total Revenues	\$31,125,000	\$22,839,922	\$53,964,922
Total Revenues & Cash Year End	\$40,234,658	\$38,718,450	\$78,953,108
Expenses			
Operating & Administration Expenses	\$3,669,000	\$6,716,000	\$10,385,000
Depreciation Expense	\$2,000,000	\$6,250,000	\$8,250,000
Promotional Hosting	\$12,000	\$12,500	\$24,500
Revenue & GO Bond Principle	\$555,540	\$1,250,021	\$1,805,561
Revenue & GO Bond Interest	\$170,500	\$799,993	\$970,493
Soils Clean-up	\$50,000	\$0	\$50,000
Miscellaneous	\$75,000	\$455,000	\$530,000
Leasehold Taxes 12.84%	\$485,000	\$230,000	\$715,000
Total Expenses	\$7,017,040	\$15,713,514	\$22,730,554
Capital Outlay & Cash Reserves	\$33,217,618	\$23,004,936	\$56,222,554
Total Expenditures & Cash Reserves	\$40,234,658	\$38,718,450	\$78,953,108

ADOPTED this 28th day of October 2021.

PORT OF PASCO COMMISSION


Jim Klindworth, President


Vicki Gordon, Vice-President


Jean Ryckman, Secretary

**Port of Pasco
2022 Budget**

Port & Airport	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance	Comments
Operating Revenues						
Port	4,273,500	4,143,000	4,454,822	3,468,000	3.15%	
Airport	9,386,300	7,781,800	9,400,746	10,210,800	20.62%	Increased concessions 75% 2020 Budget
Total Operating Revenues	13,659,800	11,924,800	13,855,568	13,678,800	14.55%	
Operating Expenses						
Port	(2,022,000)	(1,922,500)	(1,838,156)	(2,037,150)	5.18%	
Airport	(4,611,000)	(4,223,500)	(4,042,598)	(4,597,200)	9.17%	Increase in property insurance
Total Operating Expenses	(6,633,000)	(6,146,000)	(5,880,754)	(6,634,350)	7.92%	
Administration						
Port	(1,659,000)	(1,544,000)	(1,322,477)	(1,430,500)	7.45%	Increase in Property insurance
Airport	(2,117,500)	(1,859,500)	(1,795,918)	(2,037,000)	13.87%	Increase in Property insurance
Total Administration	(3,776,500)	(3,403,500)	(3,118,396)	(3,467,500)	10.96%	
Net Operating Income						
Port	592,500	676,500	1,294,189	350	-12.42%	
Airport	2,657,800	1,698,800	3,562,229	3,576,600	56.45%	
Total Net Operating Income	3,250,300	2,375,300	4,856,418	3,576,950	36.84%	
Nonoperating Revenue						
Port	17,657,750	7,532,000	11,062,056	4,587,500	134.44%	Reimann Phase 1 & EDA Road Project
Airport	11,727,622	4,931,920	7,379,042	6,459,700	137.79%	AIP Projects
Total Nonoperating Revenue	29,385,372	12,463,920	18,441,098	11,047,200	135.76%	
Nonoperating Expenses						
Port	(295,500)	(277,000)	(312,758)	(403,500)	6.68%	Debt service & other expendes
Airport	(1,254,993)	(2,045,000)	(4,138,913)	(953,150)	-38.63%	Includes Airport loan payments to Port
Total Nonoperating Expenses	(1,550,493)	(2,322,000)	(4,451,671)	(1,356,650)	-33.23%	
Nonoperating Income (Loss)						
Port	17,362,250	7,255,000	10,749,298	4,184,000	17.46%	
Airport	10,472,629	2,886,920	3,240,129	5,506,550	262.76%	
Total Non-Operating Income (Loss)	27,834,879	10,141,920	13,989,427	9,690,550	174.45%	
Net Income Before Depreciation						
Port	17,954,750	7,931,500	12,043,487	4,184,350	16.75%	
Airport	13,130,429	4,585,720	6,802,358	9,083,150	186.33%	
Total Net Income Before Depreciation	31,085,179	12,517,220	18,845,845	13,267,500	148.34%	

**Port of Pasco
2022 Budget**

Port & Airport	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance	Comments
Depreciation	(8,250,000)	(7,400,000)	(8,123,000)	(8,123,000)	3.09%	
Net Income	22,835,179	5,117,220	10,722,845	5,144,500	346.24%	
Balance Sheet Transactions						
Port	(15,193,577)	(9,212,128)	(13,983,214)	(5,626,567)	11.81%	Capital & Debt
Airport	(10,848,465)	(2,592,685)	(1,873,326)	(2,666,818)	22.83%	Capital & Debt
Total Balance Sheet Transaction	(26,042,042)	(11,804,813)	(15,856,540)	(8,293,385)	120.61%	
Increase (Decrease) in Cash Position						
Port	2,761,173	(1,280,628)	(1,939,727)	(1,442,217)	315.61%	
Airport	2,281,963	1,993,035	4,929,032	6,416,332	14.50%	
Total Increase in Cash Position	5,043,136	712,407	2,989,305	4,974,115	607.90%	
Increase (Decrease) in Cash Position w/out CARES						
Port	2,761,173	(1,280,628)	(1,939,727)	(1,442,217)	315.61%	
Airport	234,841	251,115	7,197	6,416,332	-6.48%	
Total Increase in Cash Position	2,996,014	(1,029,513)	(1,932,530)	4,974,115	-391.01%	

**Port of Pasco
2022 Budget**

Port	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance	2021 Budget Variance Comments
Operating Revenues						
Big Pasco Industrial Center	3,670,000	3,556,000	3,839,384	3,077,000	3.21%	
The Wharf	72,000	72,000	72,953	49,000	0.00%	
Container Terminal	173,000	164,000	171,887	112,000	5.49%	
Osprey Pointe	246,500	246,000	249,887	225,000	0.20%	
Reimann Industrial Center	33,000	100,000	44,863	-	-67.00%	Darigold purchase decreased farm income
Pasco Processing Center	50,000	-	39,848	-	100.00%	New cost center for rail fees
PIC395	24,000	-	36,000	-	100.00%	New cost center for farm income
Administration Revenue	5,000	5,000	-	5,000	0.00%	
Total Operating Revenues	4,273,500	4,143,000	4,454,822	3,468,000	3.15%	
Operating Expenses						
Big Pasco Industrial Center	(548,500)	(528,500)	(518,540)	(495,500)	3.78%	
The Wharf	(47,500)	(39,000)	(30,797)	(59,000)	21.79%	Road maintenance increased
Container Terminal	(62,000)	(39,000)	(57,487)	(35,500)	58.97%	Excess liability insurance increased
Osprey Pointe	(172,000)	(203,000)	(153,352)	(168,500)	-15.27%	Consulting fees decreased
Reimann Industrial Center	(41,500)	(13,500)	(63,605)	-	207.41%	Consulting fees & signage increased
Pasco Processing Center	(8,500)	-	(15,168)	-	100.00%	New cost center for rail fees
PIC395	(15,500)	-	-	-	100.00%	New cost center for farm income
Maintenance (Before Allocations)	(1,126,500)	(1,099,500)	(999,207)	(1,278,650)	2.46%	
Total Operating Expenses	(2,022,000)	(1,922,500)	(1,838,156)	(2,037,150)	5.18%	
Administration Expenses						
Administration (Before Allocations)	(1,659,000)	(1,544,000)	(1,322,477)	(1,430,500)	7.45%	Excess liability, salaries, software
Total Administration Expenses	(1,659,000)	(1,544,000)	(1,322,477)	(1,430,500)	7.45%	
Net Operating Income (After Allocations)						
Big Pasco Industrial Center	778,791	787,310	1,350,351	272,010	-1.08%	
The Wharf	(30,878)	(16,782)	(1,633)	(61,322)	84.00%	
Container Terminal	27,933	50,327	48,717	(483)	-44.50%	
Osprey Pointe	(31,097)	(53,663)	10,867	(71,805)	-42.05%	
Reimann Industrial Center	(41,348)	58,708	(42,547)	-	-170.43%	
Pasco Processing Center	41,500	-	24,681	-	100.00%	
PIC395	8,500	-	36,000	-	100.00%	
Administration	(160,900)	(149,400)	(132,248)	(138,050)	-7.70%	
Total Net Operating Income	592,500	676,500	1,294,189	350	-12.42%	

**Port of Pasco
2022 Budget**

Port	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance	2021 Budget Variance Comments
Nonoperating Revenues						
Tax Revenue	2,600,000	2,500,000	2,432,004	2,450,000	-4.00%	
Receipts in Lieu of Taxes	50,000	50,000	64,766	50,000	0.00%	
Interest Income	22,500	50,000	16,551	50,000	55.00%	
Gain on Disposal	3,345,000	-	-	-	100.00%	
Grants - Federal - EDA	2,600,000	3,429,000	4,383,235	2,000,000	24.18%	
Grants - Federal - DOT	-	1,011,500	1,011,500	-	0.00%	
Grants - State	7,500,000	37,500	-	37,500	-19900.00%	
Grants - CERB	86,250	-	-	-	100.00%	
Grants - County .09 Funds	1,300,000	-	-	-	100.00%	
Loan Repayment - Airport	154,000	454,000	3,154,000	-	66.08%	
Total Nonoperating Revenue	17,657,750	7,532,000	11,062,056	4,587,500	134.44%	
Nonoperating Expenses						
Bond Issuance Costs	(75,000)	-	-	-	100.00%	
Interest Expense	(170,500)	(227,000)	(266,258)	(353,500)	-24.89%	
Soils Clean-up	(50,000)	(50,000)	(25,000)	(50,000)	0.00%	
Election Expense	-	-	(21,500)	-	0.00%	
Total Nonoperating Expenses	(295,500)	(277,000)	(312,758)	(403,500)	6.68%	
Nonoperating Income (Loss)	17,362,250	7,255,000	10,749,298	4,184,000	139.31%	
Net Income Before Depreciation	17,954,750	7,931,500	12,043,487	4,184,350	126.37%	
Balance Sheet Transactions						
Debt Proceeds	8,708,750	-	-	-	100.00%	TIF, CERB
Debt Payments	(555,540)	(555,540)	(356,887)	(615,387)	0.00%	
Capital Projects	(3,151,787)	(4,216,088)	(8,231,591)	(3,011,180)	-25.24%	RIC Phase 1, EDA
Grant Funded Capital Projects	(20,195,000)	(4,440,500)	(5,394,735)	(2,000,000)	354.79%	RIC Phase 1, EDA
Total Balance Sheet Transaction	(15,193,577)	(9,212,128)	(13,983,214)	(5,626,567)	64.93%	
Increase (Decrease) in Cash Position	2,761,173	(1,280,628)	(1,939,727)	(1,442,217)	-315.61%	

**Port of Pasco
2022 Budget**

Airport	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance	Comments
Operating Revenues						
Airfield	2,189,000	2,054,000	2,273,416	2,003,000	6.57%	Airline rates increased per expenses 75% of 2020 budget for concessions
Terminal	6,103,500	4,705,000	6,036,136	6,999,000	29.72%	
Industrial Center	778,000	771,000	781,501	743,000	0.91%	Battelle moved to airfield in 2021
Business Center	160,500	93,000	151,229	280,000	72.58%	
Recreational Center	13,500	8,000	11,678	8,000	68.75%	Master plan moved to non-operating
Security	121,800	120,800	127,575	120,800	0.83%	
ARFF	20,000	30,000	19,211	30,000	-33.33%	
Administration Revenue	-	-	-	27,000	0.00%	
Total Operating Revenues	9,386,300	7,781,800	9,400,746	10,210,800	20.62%	
Operating Expenses						
Airfield	(394,500)	(325,000)	(337,641)	(367,000)	21.38%	Airfield study
Terminal	(989,500)	(962,000)	(882,369)	(1,060,500)	2.86%	
Industrial Center	(89,000)	(101,000)	(100,054)	(110,500)	-11.88%	Re-bill Construction water line
Business Center	(12,500)	(15,000)	(19,823)	(18,500)	-16.67%	
Recreational Center	(7,000)	(7,000)	(6,428)	(7,000)	0.00%	Added staff to department
Maintenance (Before Allocations)	(1,023,000)	(797,500)	(746,899)	(1,089,700)	28.28%	
Security (Before Allocations)	(978,500)	(964,000)	(892,770)	(948,000)	1.50%	Contract & equipment maintenance
ARFF (Before Allocations)	(1,117,000)	(1,052,000)	(1,056,615)	(996,000)	6.18%	
Total Operating Expenses	(4,611,000)	(4,223,500)	(4,042,598)	(4,597,200)	9.17%	
Administration Expenses						
Administration (Before Allocations)	(2,117,500)	(1,859,500)	(1,795,918)	(2,037,000)	13.87%	Excess liability, salaries, consultants
Total Administration Expenses	(2,117,500)	(1,859,500)	(1,795,918)	(2,037,000)	13.87%	
Net Operating Income with Allocations						
Airfield	(679,930)	(476,092)	(207,346)	(713,152)	42.81%	
Terminal	3,038,065	1,900,358	3,403,815	3,926,407	59.87%	
Industrial Center	247,511	284,627	314,468	200,634	-13.04%	
Business Center	76,241	15,506	71,503	191,624	391.70%	
Recreational Center	(24,086)	(25,599)	(20,211)	(28,913)	-5.91%	
Total Net Operating Income	2,657,800	1,698,800	3,562,229	3,576,600	56.45%	

**Port of Pasco
2022 Budget**

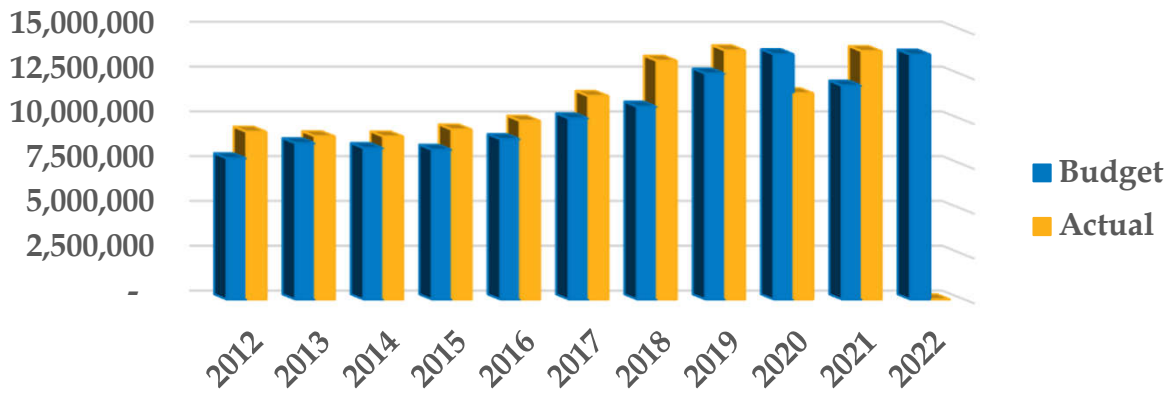
Airport	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance	Comments
Nonoperating Revenue						
Interest Income	16,500	31,000	9,542	43,000	-46.77%	
Grants - Federal - FAA	7,600,000	1,359,000	5,355	4,016,700	459.23%	
Grants - CARES	2,047,122	1,741,920	4,921,835	-	17.52%	
Grants - State	264,000	-	-	-	100.00%	
Grants - Battelle	-	-	597,340	-	0.00%	
CFC Revenue	450,000	450,000	479,524	600,000	0.00%	
PFC Revenue	1,350,000	1,350,000	1,348,870	1,800,000	0.00%	
Other	-	-	16,575	-	0.00%	
Total Nonoperating Revenue	11,727,622	4,931,920	7,379,042	6,459,700	137.79%	
Nonoperating Expenses						
Interest Expense	(799,993)	(891,000)	(891,102)	(953,150)	-10.21%	
Grant Projects	(301,000)	(700,000)	(93,811)	-	-57.00%	
Loan Repayment - Port	(154,000)	(454,000)	(3,154,000)	-	-66.08%	
Total Nonoperating Expenses	(1,254,993)	(2,045,000)	(4,138,913)	(953,150)	-38.63%	
Nonoperating Income (Loss)	10,472,629	2,886,920	3,240,129	5,506,550	262.76%	
Net Income Before Depreciation	13,130,429	4,585,720	6,802,358	9,083,150	186.33%	
Balance Sheet Transactions						
Debt Proceeds	1,496,000	-	-	-	0.00%	
Debt Payments	(1,250,021)	(1,215,685)	(1,190,447)	(1,296,124)	2.82%	
Capital Projects	(1,284,444)	(198,000)	(198,000)	(770,694)	548.71%	
Grant Funded Capital Projects	(9,360,000)	(729,000)	(5,355)	-	1183.95%	
CFC Funds	(450,000)	(450,000)	(479,524)	(600,000)	0.00%	
Total Balance Sheet Transaction	(10,848,465)	(2,592,685)	(1,873,326)	(2,666,818)	318.43%	
Increase (Decrease) in Cash Position	2,281,963	1,993,035	4,929,032	6,416,332	14.50%	
Increase (Decrease) in Cash Position without CARES	234,841	251,115	7,197	6,416,332	-6.48%	

**Port of Pasco
2022 Budget**

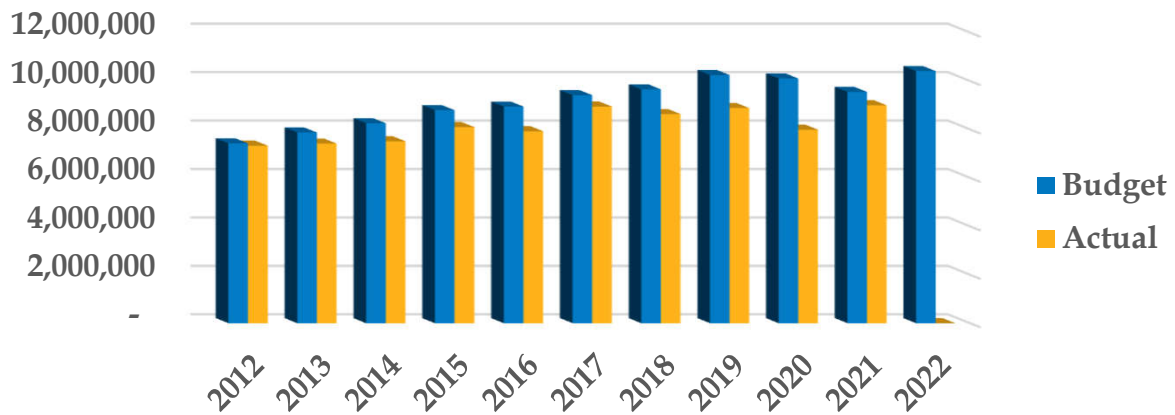
Port Administration Allocation	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Variance	Comments
Port Administrative Expenses						
Salaries	1,103,000	1,039,000	1,002,791	1,015,000	6.16%	
Payroll Taxes / L&I	81,500	79,000	80,521	80,000	3.16%	
Retirement	157,000	173,000	151,599	149,000	-9.25%	
Group Insurance	319,000	299,000	254,578	302,000	6.69%	
Other Benefits	18,000	18,000	17,250	18,000	0.00%	
Total	1,678,500	1,608,000	1,506,739	1,564,000	4.38%	
Allocation to the Airport						
Hayden, Randy	40%	40%	40%	40%	0.00%	Proportionate share for oversight
Watts, Donna	70%	70%	70%	70%	0.00%	Proportionate Rev/Exp Ratio
McFadden, Stephen	25%	15%	15%	35%	66.67%	Airport Marketing & Advertising
Reyna, Mayra	25%	25%	25%	25%	0.00%	Airport Industrial Park lease oversight
French, Lori	50%	50%	50%	50%	0.00%	Proportionate share for Human Resources
Friesz, Tracy	15%	10%	10%	30%	50.00%	Proportionate share for Engineering
Leahy, Ariel	75%	75%	75%	75%	0.00%	Proportionate Rev/Exp Ratio
Newman, Diane	70%	70%	70%	70%	0.00%	Proportionate Rev/Exp Ratio
Burney, Audrey	15%	15%	15%	15%	0.00%	Properties for Port
Rykman, Jean	50%	50%	50%	50%	0.00%	Proportionate share for oversight
Klindworth, Jim	50%	50%	50%	50%	0.00%	Proportionate share for oversight
Gordon, Vicki	50%	50%	50%	50%	0.00%	Proportionate share for oversight
Total	45%	43%	43%	47%	2.88%	
Total	748,331	696,800	652,920	729,867		
Port Office Expenses Allocation	50%	50%	50%	50%		
Tech Support	50%	50%	50%	50%		
Accounting & Auditing	50%	50%	50%	50%		
Attorney Fees	50%	50%	50%	50%		
Federal Representation	50%	50%	50%	50%		
WPPA Expenses	25%	25%	25%	25%		

Port of Pasco 2022 Budget

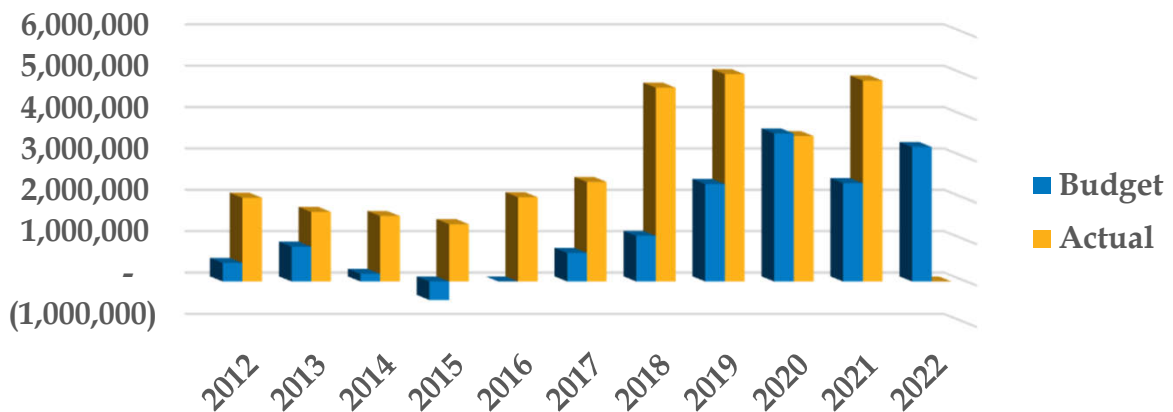
Revenues Budget vs Actual



Operating & Administration Expenses Budget vs Actual



Operating Net Income Budget vs Actual



Port of Pasco

2022 Detailed Budget



**Port of Pasco
2022 Budget**

Port & Airport	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
Operating Revenues					
Container & Barge Fees	\$80,000.00	\$78,000.00	\$83,868.92	\$96,000.00	2.56%
Landing Fees	\$1,483,000	\$1,354,000	\$1,548,843	\$1,490,000	9.53%
Aviation Fuel Flowage Fees	\$25,000	\$25,000	\$27,134	\$15,000	0.00%
Land Leases (TCA)	\$690,000	\$646,000	\$681,299	\$798,000	6.81%
Warehouse Leases (TCA)	\$25,000	\$25,000	\$25,833	\$24,000	0.00%
Hangar Leases (TCA)	\$344,000	\$344,000	\$355,579	\$158,000	0.00%
TCA - Building Leases (TCA)	\$538,000	\$532,000	\$537,506	\$549,000	1.13%
Airline Income	\$2,087,000	\$2,012,000	\$2,162,822	\$2,260,000	3.73%
Car Rentals	\$1,573,000	\$866,250	\$1,632,360	\$1,575,000	81.59%
Restaurant	\$131,000	\$96,250	\$123,260	\$175,000	36.10%
Terminal Office Space	\$150,000	\$134,000	\$145,777	\$109,000	11.94%
Advertising	\$40,000	\$40,000	\$34,649	\$50,000	0.00%
Hotel	\$30,000	\$0	\$34,088	\$0	100.00%
ARFF Reimbursement	\$20,000	\$30,000	\$19,211	\$30,000	-33.33%
Terminal Parking Lot	\$2,100,000	\$1,540,000	\$1,916,694	\$2,800,000	36.36%
Fingerprinting Fees	\$5,000	\$4,000	\$10,815	\$4,000	25.00%
Building Leases (POP)	\$895,000	\$888,000	\$897,953	\$774,000	0.79%
Warehouse Leases (POP)	\$2,400,000	\$2,290,000	\$2,567,831	\$2,000,000	4.80%
Land Leases (POP)	\$596,000	\$629,000	\$613,409	\$452,000	-5.25%
Water Fees	\$36,000	\$28,000	\$33,319	\$28,000	28.57%
Sewer Fees	\$51,000	\$32,000	\$41,349	\$29,000	59.38%
CAM Fees	\$44,000	\$45,000	\$45,271	\$18,000	-2.22%
Rail Fees	\$166,000	\$147,000	\$171,546	\$65,000	12.93%
TSA Reimbursement	\$116,800	\$116,800	\$116,760	\$116,800	0.00%
Grants - Cities & Counties	\$0	\$0	\$0	\$27,000	0.00%
Grants - Other	\$5,000	\$5,000	\$0	\$5,000	0.00%
Miscellaneous Income	\$29,000	\$17,500	\$28,391	\$31,000	65.71%
Total Operating Revenues	\$13,659,800	\$11,924,800	\$13,855,568	\$13,678,800	14.55%
Operating Expenses					
Salaries	\$1,714,000	\$1,469,500	\$1,440,976	\$1,815,500	16.64%
Fringe Benefits	\$1,095,000	\$1,030,500	\$877,864	\$1,176,650	6.26%
Unemployment	\$19,000	\$83,500	\$7,194	\$19,700	-77.25%
Travel	\$8,000	\$3,500	\$0	\$7,500	128.57%
Training	\$45,500	\$42,500	\$35,864	\$35,000	7.06%
Labor Consultants	\$15,000	\$5,500	\$5,313	\$3,500	172.73%
Janitorial Supplies & Service	\$474,500	\$468,000	\$359,061	\$593,000	1.39%
Electricity	\$390,500	\$374,000	\$381,253	\$379,500	4.41%
Natural Gas	\$65,000	\$67,500	\$67,546	\$59,500	-3.70%
Water / Sewer	\$80,000	\$89,000	\$84,094	\$84,500	-10.11%
Refuse	\$43,500	\$49,500	\$41,177	\$40,500	-12.12%
Cable	\$2,000	\$1,500	\$1,660	\$1,500	33.33%
Propane	\$1,000	\$1,000	\$959	\$1,000	0.00%
Security / Fire Services	\$44,000	\$35,500	\$51,030	\$0	23.94%
Elevator Services	\$3,000	\$4,000	\$3,136	\$0	-25.00%
Fuel	\$66,000	\$63,000	\$69,459	\$72,500	4.76%
Maintenance Supplies	\$31,000	\$37,500	\$38,120	\$43,000	-17.33%
Badging Equipment	\$25,000	\$23,000	\$23,682	\$30,000	8.70%
Access Control Support	\$5,000	\$3,000	\$5,500	\$4,500	66.67%
Fingerprinting Fees	\$18,000	\$15,000	\$8,184	\$10,000	20.00%
Consultants	\$166,500	\$107,500	\$167,244	\$91,500	54.88%
Outside Contracted Services	\$981,000	\$944,000	\$943,338	\$914,000	3.92%
Telephone	\$14,000	\$13,500	\$12,576	\$13,500	3.70%
Property Insurance	\$527,000	\$477,500	\$459,866	\$387,500	10.37%
Taxes	\$46,500	\$45,500	\$45,949	\$56,000	2.20%
Barge Slip Maintenance	\$20,000	\$10,000	\$8,634	\$10,000	100.00%
Building Maintenance & Supplies	\$211,500	\$266,000	\$273,274	\$302,000	-20.49%

**Port of Pasco
2022 Budget**

Port & Airport	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
Water Maintenance	\$10,000	\$10,000	\$11,181	\$10,000	0.00%
Sewer Maintenance	\$5,000	\$1,000	\$2,257	\$1,000	400.00%
Fire Maintenance	\$45,000	\$30,000	\$38,770	\$30,000	50.00%
Railroad Track Maintenance	\$29,000	\$10,000	\$20,628	\$10,000	190.00%
Road Maintenance	\$26,500	\$17,000	\$39,733	\$21,000	55.88%
Lawns & Grounds	\$103,000	\$100,500	\$91,757	\$111,500	2.49%
Snow Removal	\$57,000	\$61,000	\$46,170	\$86,000	-6.56%
Fences/Gates	\$6,000	\$7,000	\$7,914	\$10,000	-14.29%
Lighting	\$19,500	\$19,000	\$13,892	\$16,000	2.63%
Signs	\$31,000	\$10,000	\$6,079	\$10,000	210.00%
Pavement Maintenance	\$30,000	\$22,000	\$23,939	\$31,000	36.36%
Paint	\$20,500	\$20,500	\$13,073	\$37,500	0.00%
Wildlife	\$10,000	\$10,000	\$12,795	\$7,000	0.00%
Equipment Maintenance	\$100,000	\$72,000	\$96,179	\$78,000	38.89%
Equipment Rental	\$16,500	\$13,000	\$19,352	\$11,000	26.92%
Miscellaneous Expense	\$12,500	\$12,500	\$24,083	\$12,500	0.00%
Total Operating Expenses	\$6,633,000	\$6,146,000	\$5,880,754	\$6,634,350	7.92%
Total Administrative Expenses					
Office Expenses and Supplies	\$63,000	\$63,000	\$45,451	\$65,000	0.00%
Technical Support	\$80,000	\$70,000	\$74,392	\$90,000	14.29%
Legal Fees	\$80,000	\$80,000	\$66,277	\$75,000	0.00%
Consultants - Professional Services	\$23,000	\$24,000	\$12,173	\$59,000	-4.17%
Consultants - Personal Services	\$95,000	\$80,000	\$72,342	\$105,000	18.75%
Accounting	\$10,000	\$10,000	\$12,678	\$10,000	0.00%
Audit Costs	\$45,000	\$47,000	\$47,528	\$42,000	-4.26%
Federal Representation	\$61,000	\$61,000	\$58,000	\$61,000	0.00%
Telephone	\$19,000	\$18,500	\$21,098	\$16,000	2.70%
Banquets & Meals	\$16,500	\$12,000	\$25,287	\$25,000	37.50%
Advertising	\$66,500	\$62,000	\$52,502	\$127,000	7.26%
Port Website	\$3,000	\$2,000	\$8,344	\$2,000	50.00%
Marketing	\$124,000	\$58,000	\$40,424	\$84,000	113.79%
Beacon	\$20,000	\$35,000	\$21,475	\$25,000	-42.86%
Economic Development	\$50,000	\$55,000	\$32,500	\$80,000	-9.09%
Promotional/Hosting	\$24,500	\$17,500	\$1,063	\$4,500	40.00%
Meetings & Registrations	\$18,000	\$18,000	\$8,926	\$20,000	0.00%
Membership Dues & Fees	\$85,000	\$85,000	\$80,358	\$82,000	0.00%
Publications & Networks	\$1,500	\$1,500	\$1,082	\$1,500	0.00%
A & G Insurance	\$339,000	\$187,000	\$184,051	\$147,500	81.28%
Administrative Salaries	\$1,529,000	\$1,428,000	\$1,391,841	\$1,385,000	7.07%
A & G Fringe Benefits	\$914,500	\$889,000	\$823,587	\$851,500	2.87%
Unemployment	\$15,000	\$14,000	\$0	\$13,500	7.14%
Travel Related Expenses	\$85,000	\$77,000	\$29,655	\$87,000	10.39%
Training	\$5,000	\$5,000	\$2,258	\$5,000	0.00%
Miscellaneous	\$4,000	\$4,000	\$5,105	\$4,000	0.00%
Total Administrative Expenses	\$3,776,500	\$3,403,500	\$3,118,396	\$3,467,500	10.96%
Total Operating & Administrative Expenses	\$10,409,500	\$9,549,500	\$8,999,150	\$10,101,850	9.01%
Operating Net Income	\$3,250,300	\$2,375,300	\$4,856,418	\$3,576,950	36.84%
Nonoperating Revenue					
Interest Income	\$38,000	\$81,000	\$17,773	\$93,000	-53.09%
Finance Charge	\$500	\$0	\$3,728	\$0	100.00%
Sale of Scrap	\$0	\$0	\$4,387	\$0	0.00%
Gain/Loss on Disposal of Property	\$3,345,000	\$0	\$0	\$0	100.00%
Insurance Settlements	\$500	\$0	\$480	\$0	100.00%
Contributions - CERB Battelle	\$264,000	\$0	\$0	\$0	100.00%

**Port of Pasco
2022 Budget**

Port & Airport	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
Contributions - FAA	\$0	\$0	\$0	\$4,016,700	0.00%
Contributions - AIP 47 (Winter Equipment)	\$0	\$0	\$5,355	\$0	0.00%
Contributions - AIP 49 (Taxiway G Design)	\$100,000	\$729,000	\$0	\$0	-86.28%
Contributions - AIP 50 (Taxiway G)	\$7,500,000	\$0	\$0	\$0	100.00%
Contributions - Battelle	\$0	\$0	\$597,340	\$0	0.00%
Contributions - EDA (BPIC Road Project)	\$2,600,000	\$3,429,000	\$4,383,235	\$2,000,000	-24.18%
Contributions - DOT Rail (BPIC Rail Project)	\$0	\$1,011,500	\$1,011,500	\$0	-100.00%
Contributions - County .09 Funds	\$1,300,000	\$0	\$0	\$0	100.00%
Grants - AIP 48 (CARES)	\$0	\$1,741,920	\$4,190,027	\$0	0.00%
Grants - AIP 49 (Environmental)	\$0	\$630,000	\$0	\$0	0.00%
Grants - AIP 50 (CARES 2)	\$1,746,122	\$0	\$637,997	\$0	100.00%
Grants - AIP 51 (Concessions)	\$0	\$0	\$93,811	\$0	0.00%
Grants - AIP 52 (CARES 3)	\$0	\$0	\$0	\$0	0.00%
Grants - AIP 53 (Concessions 2)	\$301,000	\$0	\$0	\$0	100.00%
Grants - State	\$7,500,000	\$37,500	\$0	\$37,500	19900.00%
Grants - CERB	\$86,250	\$0	\$0	\$0	100.00%
Taxes	\$2,650,000	\$2,550,000	\$2,496,770	\$2,500,000	3.92%
PFC	\$1,350,000	\$1,350,000	\$1,348,870	\$1,800,000	0.00%
CFC	\$450,000	\$450,000	\$479,524	\$600,000	0.00%
Loan Repayment	\$154,000	\$454,000	\$3,154,000	\$0	-66.08%
Miscellaneous	\$0	\$0	\$16,300	\$0	0.00%
Total Nonoperating Revenue	\$29,385,372	\$12,463,920	\$18,441,098	\$11,047,200	135.76%
Nonoperating Expenses					
Bond Issuance Costs	\$75,000	\$0	\$0	\$0	100.00%
Amortization - 2014 Revenue Bond	(\$25,000)	(\$25,000)	(\$25,000)	(\$25,000)	0.00%
Amortization - 2010 G.O. Bond	\$0	\$0	\$0	(\$4,500)	0.00%
Amortization - 2020 G.O. Bond	(\$63,500)	(\$63,500)	(\$63,500)	\$0	0.00%
Interest Expense - 2010 LTGO	\$0	\$0	\$0	\$141,500	0.00%
Interest Expense - 2009 CERB Loan	\$5,000	\$6,500	\$10,807	\$8,000	-23.08%
Interest Expense - G.O. Bond 2012	\$16,729	\$22,500	\$36,579	\$34,000	-25.65%
Interest Expense - 2013 HAEIFAC	13,916	16,000	16,000	18,000	-13.03%
Interest Expense - 2014 Revenue Bond	768,400	819,000	819,000	866,650	-6.18%
Interest Expense - LID	\$0	\$0	\$0	\$40,000	0.00%
Interest Expense - CERB Battelle Hangar	\$32,948	\$68,000	\$68,000	\$34,000	-51.55%
Interest Expense - Baker Boyer 2019	\$20,500	\$23,000	\$27,622	\$26,000	-10.87%
Interest Expense - HAEIF 2019	\$67,000	\$70,000	\$86,250	\$168,000	-4.29%
Interest Expenses - 2020 LTGO	\$134,500	\$181,500	\$181,500	\$0	-25.90%
Loan Repayment - 2018 Terminal	\$0	\$300,000	\$3,000,000	\$0	-100.00%
Loan Repayment - 2020 City of Pasco	\$154,000	\$154,000	\$154,000	\$0	0.00%
TCA Nonoperating - AIP 49 - Environmental	\$0	\$700,000	\$0	\$0	-100.00%
TCA Nonoperating - AIP 51 - Concessions	\$0	\$0	\$93,811	\$0	0.00%
TCA Nonoperating - AIP 53 - Concessions 2	\$301,000	\$0	\$0	\$0	100.00%
Soils Clean-Up	\$50,000	\$50,000	\$25,000	\$50,000	0.00%
Election Expenses	\$0	\$0	\$21,500	\$0	0.00%
Miscellaneous	\$0	\$0	\$102	\$0	0.00%
Total Nonoperating Expenses	\$1,550,493	\$2,322,000	\$4,451,671	\$1,356,650	-33.23%
Nonoperating Income (Loss)	\$27,834,879	\$10,141,920	\$13,989,427	\$9,690,550	174.45%
Net Income Before Depreciation	\$31,085,179	\$12,517,220	\$18,845,845	\$13,267,500	148.34%
Depreciation Expense	\$8,250,000	\$7,400,000	\$8,123,000	\$8,123,000	11.49%
Net Income	\$22,835,179	\$5,117,220	\$10,722,845	\$5,144,500	346.24%

**Port of Pasco
2022 Budget**

Port & Airport	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
Balance Sheet Transactions					
Loan Proceeds	\$10,204,750	\$0	\$0	\$1,700,000	100.00%
G.O. Bond 2010	\$0	\$0	\$0	(\$195,000)	0.00%
CERB 2009 - Parsons Bldg	(\$105,917)	(\$105,917)	(\$102,924)	(\$102,924)	0.00%
G.O. Bond 2012	(\$147,315)	(\$170,000)	(\$229,391)	(\$383,687)	-13.34%
HAEIF 2013 - Airport Land	(\$69,362)	(\$67,341)	(\$71,553)	(\$65,378)	3.00%
2014 Revenue Bond - Terminal Expansion	(\$1,060,000)	(\$1,005,000)	(\$1,005,000)	(\$960,000)	5.47%
CERB 2018 - Battelle	(\$69,897)	(\$69,897)	(\$67,341)	(\$69,897)	0.00%
Baker Boyer 2019 - RIC purchase	(\$92,616)	(\$92,616)	(\$89,452)	(\$89,452)	0.00%
HAEIF 2019 - RIC purchase	(\$83,954)	(\$83,954)	(\$74,584)	(\$74,584)	0.00%
G.O. Bond 2020 - Refund 2010/LID	(\$265,000)	(\$265,000)	\$0	\$0	0.00%
Unavailable CFC \$	(\$450,000)	(\$450,000)	(\$479,524)	(\$600,000)	0.00%
Unavailable PFC \$	\$0	\$0	\$0	\$0	0.00%
Amortization Expense 2010 G.O. Bond	\$0	\$0	\$4,410	\$4,410	0.00%
Amortization Expense 2020 G.O. Bond	\$63,500	\$63,500	\$63,500	\$0	0.00%
Amortization - 2014 Revenue Bond	\$25,000	\$25,000	\$25,000	\$25,000	0.00%
Capital Projects - Grant Funded	(\$29,555,000)	(\$5,169,500)	(\$5,400,091)	(\$2,000,000)	471.72%
Capital Projects	(\$4,436,231)	(\$4,414,088)	(\$8,429,591)	(\$3,781,874)	0.50%
Total Balance Sheet Transactions	(\$26,042,042)	(\$11,804,813)	(\$15,856,540)	(\$6,593,385)	120.61%
Increase (Decrease) in Cash Position	\$5,043,136	\$712,407	\$2,989,305	\$6,674,115	607.90%
Increase (Decrease) in Cash Position W/out CARES	\$3,297,014	(\$1,029,513)	(\$1,838,719)	\$6,674,115	-420.25%

Port

2022 Detailed Budget



**Port
2022 Budget**

Port	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
Port Operating Revenues					
Port - Container Fees	\$80,000.00	\$78,000.00	\$83,868.92	\$96,000.00	2.56%
Port - Non-Warehouse Building Leases	\$895,000.00	\$888,000.00	\$897,953.10	\$774,000.00	0.79%
Port - Warehouse Leases	\$2,400,000.00	\$2,290,000.00	\$2,567,831.24	\$2,000,000.00	4.80%
Port - Land Leases	\$596,000.00	\$629,000.00	\$613,408.81	\$452,000.00	-5.25%
Port - Water Fees	\$36,000.00	\$28,000.00	\$33,318.98	\$28,000.00	28.57%
Port - Sewer Fees	\$51,000.00	\$32,000.00	\$41,348.88	\$29,000.00	59.38%
Port - CAM Fees	\$44,000.00	\$45,000.00	\$45,270.96	\$18,000.00	-2.22%
Port - Rail Fees	\$166,000.00	\$147,000.00	\$171,546.14	\$65,000.00	12.93%
Port - Grants - Other	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	0.00%
Port - Miscellaneous Income	\$500.00	\$1,000.00	\$275.00	\$1,000.00	-50.00%
Total Port Operating Revenues	\$4,273,500	\$4,143,000	\$4,454,822	\$3,468,000	3.15%
Port Operating Expenses					
Port - Salaries	\$557,000	\$531,000	\$475,373	\$683,500	4.90%
Port - Fringe Benefits - FICA	\$55,000	\$53,000	\$44,498	\$57,000	3.77%
Port - Fringe Benefits - L&I	\$29,500	\$37,000	\$24,907	\$42,000	-20.27%
Port - Fringe Benefits - Retirement	\$70,000	\$85,000	\$73,297	\$93,000	-17.65%
Port - Fringe Benefits - DCP	\$26,500	\$25,500	\$12,322	\$28,000	3.92%
Port - Fringe Benefits - Health Insurance	\$250,500	\$249,000	\$228,181	\$248,000	0.60%
Port - Fringe Benefits - Vacation & Sick Accrual	\$1,000	\$1,000	\$0	\$1,000	0.00%
Port - Fringe Benefits - Uniforms	\$1,500	\$1,500	\$1,500	\$2,150	0.00%
Port - Unemployment	\$7,000	\$7,000	\$0	\$7,500	0.00%
Port - Travel	\$5,000	\$2,000	\$0	\$2,000	150.00%
Port - Training	\$5,000	\$2,000	\$1,606	\$2,000	150.00%
Port - Labor Consultants	\$7,500	\$2,000	\$2,450	\$2,000	275.00%
Port - Janitorial Supplies & Service	\$18,500	\$18,000	\$17,795	\$18,000	2.78%
Port - Electricity	\$148,000	\$151,500	\$137,528	\$154,500	-2.31%
Port - Natural Gas	\$4,000	\$6,500	\$3,430	\$6,500	-38.46%
Port - Water / Sewer	\$36,500	\$32,500	\$39,327	\$28,000	12.31%
Port - Security / Fire Service	\$27,000	\$23,000	\$30,672	\$0	17.39%
Port - Refuse	\$7,500	\$8,000	\$6,349	\$6,500	-6.25%
Port - Propane	\$500	\$1,000	\$418	\$1,000	-50.00%
Port - Fuel	\$26,000	\$26,000	\$25,130	\$30,500	0.00%
Port - Maintenance Supplies	\$12,500	\$13,500	\$19,615	\$15,000	-7.41%
Port - Consultants	\$75,000	\$85,000	\$103,121	\$70,000	-11.76%
Port - Telephone	\$3,000	\$2,500	\$2,837	\$1,000	20.00%
Port - Property Insurance	\$303,000	\$265,500	\$264,970	\$220,500	14.12%
Port - Taxes	\$6,500	\$10,000	\$5,538	\$12,500	-35.00%
Port - Barge Slip Maintenance	\$20,000	\$10,000	\$8,634	\$10,000	100.00%
Port - Building Maintenance & Supplies	\$76,500	\$119,000	\$101,635	\$139,000	-35.71%
Port - Water Maintenance	\$10,000	\$10,000	\$11,181	\$10,000	0.00%
Port - Sewer Maintenance	\$5,000	\$1,000	\$2,257	\$1,000	400.00%
Port - Fire Maintenance	\$45,000	\$30,000	\$38,770	\$30,000	50.00%
Port - Railroad Track Maintenance	\$29,000	\$10,000	\$20,628	\$10,000	190.00%
Port - Road Maintenance	\$18,500	\$7,000	\$29,236	\$8,000	164.29%
Port - Lawns & Grounds	\$72,000	\$68,000	\$65,683	\$64,000	5.88%
Port - Snow Removal	\$500	\$1,000	\$0	\$1,000	-50.00%
Port - Lighting	\$3,500	\$1,000	\$943	\$1,000	250.00%
Port - Signs	\$24,000	\$1,000	\$1,152	\$1,000	2300.00%
Port - Pavement Maintenance	\$8,000	\$0	\$0	\$0	100.00%
Port - Equipment Maintenance	\$21,000	\$21,000	\$27,111	\$21,000	0.00%
Port - Equipment Rental	\$500	\$500	\$1,331	\$500	0.00%
Port - Miscellaneous Expense	\$5,000	\$4,000	\$8,732	\$2,500	25.00%
Total Port Operating Expenses	\$2,022,000	\$1,922,500	\$1,838,156	\$2,037,150	5.18%
Port Administration Expenses					
Port - Office Expenses and Supplies	\$28,000	\$28,000	\$20,409	\$25,000	0.00%

**Port
2022 Budget**

Port	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
Port - Technical Support	\$40,000	\$35,000	\$37,372	\$45,000	14.29%
Port - Legal Fees	\$40,000	\$40,000	\$34,098	\$35,000	0.00%
Port - Consultants - Professional Services	\$5,000	\$5,000	\$0	\$5,000	0.00%
Port - Consultants - Personal Services	\$5,000	\$5,000	\$0	\$5,000	0.00%
Port - Accounting	\$5,000	\$5,000	\$5,891	\$5,000	0.00%
Port - Audit Costs	\$20,000	\$22,000	\$16,513	\$18,000	-9.09%
Port - Federal & State Representation	\$61,000	\$61,000	\$58,000	\$61,000	0.00%
Port - Telephone	\$9,000	\$9,000	\$10,612	\$8,000	0.00%
Port - Banquets & Meals	\$9,000	\$7,000	\$13,742	\$14,000	28.57%
Port - Advertising	\$20,000	\$20,000	\$5,215	\$15,000	0.00%
Port - Port Website	\$3,000	\$2,000	\$8,344	\$2,000	50.00%
Port - Marketing	\$55,000	\$28,000	\$12,577	\$33,000	96.43%
Port - Beacon	\$10,000	\$17,500	\$10,488	\$12,500	-42.86%
Port - Economic Development	\$50,000	\$55,000	\$32,500	\$80,000	-9.09%
Port - Promotional/Hosting	\$12,000	\$9,000	\$1,000	\$2,000	33.33%
Port - Meetings & Registrations	\$10,000	\$10,000	\$5,045	\$10,000	0.00%
Port - Membership Dues & Fees	\$65,000	\$65,000	\$60,345	\$65,000	0.00%
Port - Publications & Networks	\$1,000	\$1,000	\$832	\$1,000	0.00%
Port - Insurance	\$127,500	\$55,000	\$44,949	\$39,500	131.82%
Port - Administrative Salaries	\$1,103,000	\$1,039,000	\$1,002,791	\$1,015,000	6.16%
Port - Benefits - FICA	\$79,000	\$76,000	\$78,173	\$77,000	3.95%
Port - Benefits - L&I	\$2,500	\$3,000	\$2,348	\$3,000	-16.67%
Port - Benefits - Retirement	\$106,500	\$125,000	\$113,219	\$122,000	-14.80%
Port - Benefits - DCP	\$50,500	\$48,000	\$38,379	\$27,000	5.21%
Port - Benefits - Health Insurance	\$319,000	\$299,000	\$254,578	\$302,000	6.69%
Port - Benefits - Car Allowance / Other	\$18,500	\$18,500	\$18,000	\$18,000	0.00%
Port - Benefits - Health Insurance Retirees	\$65,000	\$52,000	\$56,571	\$27,000	25.00%
Port - Unemployment	\$10,500	\$10,000	\$0	\$9,500	5.00%
Port - Travel Related Expenses	\$50,000	\$50,000	\$19,638	\$50,000	0.00%
Port - Training	\$2,000	\$2,000	\$85	\$2,000	0.00%
Port - Miscellaneous	\$2,000	\$2,000	\$2,547	\$2,000	0.00%
Port - Airport Portion of Port Payroll	(\$725,000)	(\$660,000)	(\$641,783)	(\$730,000)	9.85%
Total Port Administration Expenses	\$1,659,000	\$1,544,000	\$1,322,477	\$1,430,500	7.45%
Total Port Operating & Administrative Expenses	\$3,681,000	\$3,466,500	\$3,160,633	\$3,467,650	6.19%
Port Operating Net Income	\$592,500	\$676,500	\$1,294,189	\$350	-12.42%
Port Nonoperating Revenue					
Port - Interest Income - General Fund	\$20,000	\$45,000	\$10,030	\$45,000	-55.56%
Port - Finance Charge- Accounts Rec.	\$0	\$0	\$1,723	\$0	0.00%
Port - Interest Income - Mar. Terminal	\$2,500	\$5,000	\$686	\$5,000	-50.00%
Port - Sale of Scrap	\$0	\$0	\$4,112	\$0	0.00%
Port - Gain (loss) on Disposal	\$3,345,000	\$0	\$0	\$0	100.00%
Port - Contributions - State of WA	\$7,500,000	\$37,500	\$0	\$37,500	19900.00%
Port - Contributions - CERB	\$86,250	\$0	\$0	\$0	100.00%
Port - Contributions - EDA	\$2,600,000	\$3,429,000	\$4,383,235	\$2,000,000	-24.18%
Port - Contributions - DOT Rail	\$0	\$1,011,500	\$1,011,500	\$0	-100.00%
Port - Contributions - .09 Funds	\$1,300,000	\$0	\$0	\$0	100.00%
Port - Property Taxes Levied	\$2,600,000	\$2,500,000	\$2,432,004	\$2,450,000	4.00%
Port - Receipts in Lieu of Taxes	\$50,000	\$50,000	\$64,766	\$50,000	0.00%
Port - Loan Repayment - 2018 Terminal	\$0	\$300,000	\$3,000,000	\$0	-100.00%
Port - Loan Repayment - 2020 City of Pasco	\$154,000	\$154,000	\$154,000	\$0	0.00%
Total Port Nonoperating Revenue	\$17,657,750	\$7,532,000	\$11,062,056	\$4,587,500	134.44%
Port Nonoperating Expenses					
Port - Bond Issuance Costs	\$75,000	\$0	\$0	\$0	100.00%
Port - Amortization - 2020 G.O. Bond	(\$63,500)	(\$63,500)	(\$63,500)	\$0	0.00%

**Port
2022 Budget**

Port	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
Port - Interest - 2009 CERB Loan	\$5,000	\$6,500	\$10,807	\$8,000	-23.08%
Port - Interest - G.O. Bond 2012	\$7,000	\$9,500	\$23,579	\$14,500	-26.32%
Port - Interest - Baker Boyer 2019	\$20,500	\$23,000	\$27,622	\$26,000	-10.87%
Port - Interest - HAEIF 2019	\$67,000	\$70,000	\$86,250	\$168,000	-4.29%
Port - Interest - 2020 LTGO	\$134,500	\$181,500	\$181,500	\$0	-25.90%
Port - Soils Clean-up	\$50,000	\$50,000	\$25,000	\$50,000	0.00%
Port - Election Expenses	\$0	\$0	\$21,500	\$0	0.00%
Port - Miscellaneous	\$0	\$0	\$0	\$0	0.00%
Total Port Nonoperating Expenses	\$295,500	\$277,000	\$312,758	\$403,500	6.68%
 Port Nonoperating Income (Loss)	 \$17,362,250	 \$7,255,000	 \$10,749,298	 \$4,184,000	 139.31%
 Port Net Income	 \$17,954,750	 \$7,931,500	 \$12,043,487	 \$4,184,350	 126.37%
 Port Balance Sheet Transactions					
Port - Debt Proceeds - TIF	\$8,220,000	\$0	\$0	\$0	100.00%
Port - Debt Proceeds - CERB	\$488,750	\$0	\$0	\$0	100.00%
Port - Principal - 2009 CERB Loan	(\$105,917)	(\$105,917)	(\$102,924)	(\$102,924)	0.00%
Port - Principal - G.O. Bond 2012	(\$71,553)	(\$71,553)	(\$157,838)	(\$157,838)	0.00%
Port - Principal - Baker Boyer	(\$92,616)	(\$92,616)	(\$89,452)	(\$89,452)	0.00%
Port - Principal- HAEIF	(\$83,954)	(\$83,954)	(\$74,584)	(\$74,584)	0.00%
Port - Principal- GO 2020	(\$265,000)	(\$265,000)	\$0	\$0	0.00%
Port - Amortization Expense - 2020 G.O. Bond	\$63,500	\$63,500	\$63,500	\$0	0.00%
Port - Amortization Expense - 2010 G.O. Bond	\$0	\$0	\$4,410	\$4,410	0.00%
Port - Capital Projects Grant/Debt Funded	(\$20,195,000)	(\$4,440,500)	(\$5,394,735)	(\$2,000,000)	354.79%
Port - Capital Projects	(\$3,151,787)	(\$4,216,088)	(\$8,231,591)	(\$3,011,180)	-25.24%
Total Port Balance Sheet Transactions	(15,193,577)	(9,212,128)	(13,983,214)	(5,626,567)	64.93%
 Increase (Decrease) in Cash Position	 \$2,761,173	 (\$1,280,628)	 (\$1,939,727)	 (\$1,442,217)	 -315.61%

**Port
2022 Budget**

Big Pasco Industrial Center	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
Big Pasco Industrial Center Revenue					
BPIC - Non-Warehouse Building Leases	\$640,000	\$635,000	\$642,338	\$545,000	0.79%
BPIC - Warehouse Leases	\$2,400,000	\$2,290,000	\$2,567,831	\$2,000,000	4.80%
BPIC - Land Leases	\$458,000	\$455,000	\$457,309	\$420,000	0.66%
BPIC - Water Fees	\$33,000	\$25,000	\$29,561	\$25,000	32.00%
BPIC - Sewer Fees	\$44,000	\$25,000	\$31,999	\$22,000	76.00%
BPIC - CAM Fees	\$26,000	\$26,000	\$26,287	\$0	0.00%
BPIC - Rail Fees	\$69,000	\$100,000	\$84,058	\$65,000	-31.00%
Total Big Pasco Industrial Center Revenue	\$3,670,000	\$3,556,000	\$3,839,384	\$3,077,000	3.21%
Big Pasco Industrial Center Expenses					
BPIC - Electricity	\$95,000	\$95,000	\$89,787	\$100,000	0.00%
BPIC - Natural Gas	\$500	\$500	\$0	\$500	0.00%
BPIC - Water / Sewer	\$34,000	\$30,000	\$36,696	\$25,000	13.33%
BPIC - Security / Fire Service	\$20,000	\$17,000	\$23,493	\$0	17.65%
BPIC - Fuel	\$1,000	\$1,000	\$1,800	\$500	0.00%
BPIC - Maintenance Supplies	\$500	\$500	\$231	\$1,000	0.00%
BPIC - Consultants	\$10,000	\$0	\$30,150	\$0	100.00%
BPIC - Property Insurance	\$223,500	\$217,000	\$189,655	\$190,000	3.00%
BPIC - General Taxes	\$500	\$500	\$506	\$1,000	0.00%
BPIC - Excise Taxes	\$2,500	\$4,000	\$2,397	\$6,000	-37.50%
BPIC - Building Maintenance	\$50,000	\$90,000	\$52,945	\$100,000	-44.44%
BPIC - Water Maintenance	\$10,000	\$10,000	\$11,181	\$10,000	0.00%
BPIC - Sewer Maintenance	\$5,000	\$1,000	\$2,257	\$1,000	400.00%
BPIC - Fire Maintenance	\$45,000	\$30,000	\$38,770	\$30,000	50.00%
BPIC - Railroad Track Maintenance	\$20,000	\$10,000	\$14,628	\$10,000	100.00%
BPIC - Road Maintenance	\$3,000	\$2,000	\$3,978	\$3,000	50.00%
BPIC - Lawns & Grounds	\$17,500	\$17,500	\$16,938	\$15,000	0.00%
BPIC - Lighting	\$500	\$500	\$258	\$500	0.00%
BPIC - Signs	\$500	\$500	\$1,152	\$500	0.00%
BPIC - Pavement Maintenance	\$8,000	\$0	\$0	\$0	100.00%
BPIC - Equipment Maintenance	\$1,000	\$1,000	\$400	\$1,000	0.00%
BPIC - Miscellaneous	\$500	\$500	\$1,319	\$500	0.00%
BPIC - Maintenance Allocation	\$1,013,850	\$989,550	\$899,286	\$1,150,785	2.46%
BPIC - Overhead Allocations	\$1,328,859	\$1,250,640	\$1,071,207	\$1,158,705	6.25%
Total Big Pasco Industrial Center Expenses	\$2,891,209	\$2,768,690	\$2,489,033	\$2,804,990	4.43%
Tota Big Pasco Net Income (Loss)	\$778,791	\$787,310	\$1,350,351	\$272,010	-1.08%

**Port
2022 Budget**

The Wharf	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
The Wharf Revenue					
The Wharf - Building Leases	\$49,000	\$48,000	\$49,552	\$44,000	2.08%
The Wharf - Land Leases	\$23,000	\$24,000	\$23,401	\$5,000	-4.17%
Total Wharf Revenue	\$72,000	\$72,000	\$72,953	\$49,000	0.00%
The Wharf Expenses					
Marine Terminal - Electricity	\$500	\$0	\$670	\$0	100.00%
The Wharf - Water	\$500	\$500	\$391	\$1,000	0.00%
The Wharf - Consultants	\$20,000	\$30,000	\$0	\$50,000	-33.33%
The Wharf - Property Insurance	\$3,000	\$3,000	\$2,956	\$2,500	0.00%
The Wharf - General Taxes	\$1,000	\$1,000	\$922	\$1,000	0.00%
The Wharf - Marine & Barge Slips Maintenance	\$10,000	\$0	\$0	\$0	100.00%
The Wharf - Building Maintenance	\$1,000	\$2,000	\$500	\$2,000	-50.00%
The Wharf - Road Maintenance	\$10,000	\$0	\$24,758	\$0	100.00%
The Wharf - Lawns & Grounds	\$1,000	\$2,000	\$600	\$2,000	-50.00%
The Wharf - Miscellaneous	\$500	\$500	\$0	\$500	0.00%
The Wharf - Maintenance Allocation	\$22,530	\$21,990	\$19,984	\$25,573	2.46%
The Wharf - Overhead Allocations	\$32,848	\$27,792	\$23,805	\$25,749	18.19%
Total Wharf Expenses	\$102,878	\$88,782	\$74,586	\$110,322	15.88%
The Wharf Net Income (Loss)	(\$30,878)	(\$16,782)	(\$1,633)	(\$61,322)	84.00%

**Port
2022 Budget**

Container Terminal	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
Container Terminal Revenue					
Container Terminal - Container & Barge Fees	\$80,000	\$78,000	\$83,869	\$96,000	2.56%
Container Terminal - Land Leases	\$46,000	\$39,000	\$39,624	\$16,000	17.95%
Container Terminal - Water Fees	\$0	\$0	\$204	\$0	0.00%
Container Terminal - Sewer Fees	\$0	\$0	\$550	\$0	0.00%
Container Terminal - Rail Fees	\$47,000	\$47,000	\$47,640	\$0	0.00%
Total Container Terminal Revenue	\$173,000	\$164,000	\$171,887	\$112,000	5.49%
Container Terminal Expenses					
Container Terminal - Electricity	\$5,000	\$5,000	\$2,890	\$3,500	0.00%
Container Terminal - Property Insurance	\$42,000	\$18,000	\$42,563	\$16,000	133.33%
Container Terminal - General Taxes	\$0	\$1,000	\$0	\$1,000	-100.00%
Container Terminal - Excise Taxes	\$1,000	\$2,500	\$779	\$2,500	-60.00%
Container Terminal - Marine & Barge Slip Maintenance	\$10,000	\$10,000	\$8,634	\$10,000	0.00%
Container Terminal - Building Maintance & Supplies	\$2,500	\$2,500	\$0	\$2,500	0.00%
Container Terminal - Railroad Track Maintenance	\$1,000	\$0	\$1,000	\$0	100.00%
Container Terminal - Road Maintenance	\$500	\$0	\$500	\$0	100.00%
Container Terminal - Miscellaneous	\$0	\$0	\$1,120	\$0	0.00%
Container Terminal - Maintenance Allocation	\$33,795	\$32,985	\$29,976	\$38,360	2.46%
Container Terminal - Overhead Allocations	\$49,272	\$41,688	\$35,707	\$38,624	18.19%
Total Container Terminal Expenses	\$145,067	\$113,673	\$123,170	\$112,483	27.62%
Container Terminal Net Income (Loss)	\$27,933	\$50,327	\$48,717	(\$483)	44.50%

**Port
2022 Budget**

Osprey Pointe	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
Osprey Pointe Revenue					
Osprey Pointe - Building Leases	\$206,000	\$205,000	\$206,062	\$185,000	0.49%
Osprey Pointe - Land Leases	\$12,000	\$11,000	\$12,212	\$11,000	9.09%
Osprey Pointe - CAM	\$18,000	\$19,000	\$18,984	\$18,000	-5.26%
Osprey Pointe - Water	\$3,000	\$3,000	\$3,554	\$3,000	0.00%
Osprey Pointe - Sewer	\$5,000	\$5,000	\$5,699	\$4,000	0.00%
Osprey Pointe - Electricity	\$2,000	\$2,000	\$3,101	\$3,000	0.00%
Osprey Pointe - Miscellaneous Income	\$500	\$1,000	\$275	\$1,000	-50.00%
Total Osprey Pointe Revenue	\$246,500	\$246,000	\$249,887	\$225,000	0.20%
Osprey Pointe Expenses					
Osprey Pointe - Janitorial Supplies & Service	\$16,000	\$16,000	\$15,627	\$16,000	0.00%
Osprey Pointe - Electricity	\$40,000	\$45,000	\$35,801	\$45,000	-11.11%
Osprey Pointe - Natural Gas	\$2,500	\$5,000	\$2,304	\$5,000	-50.00%
Osprey Pointe - Water / Sewer	\$2,000	\$2,000	\$2,240	\$2,000	0.00%
Osprey Pointe - Refuse	\$3,000	\$3,000	\$2,476	\$2,500	0.00%
Osprey Pointe - Security / Fire Service	\$4,000	\$3,000	\$4,178	\$0	33.33%
Osprey Pointe - Elevator Service	\$3,000	\$3,000	\$3,001	\$0	0.00%
Osprey Pointe - Maintenance Supplies	\$2,000	\$3,000	\$700	\$4,000	-33.33%
Osprey Pointe - Consultants	\$25,000	\$55,000	\$12,398	\$20,000	-54.55%
Osprey Pointe - Property Insurance	\$15,500	\$10,000	\$13,226	\$8,500	55.00%
Osprey Pointe - General Taxes	\$500	\$500	\$404	\$500	0.00%
Osprey Pointe - Excise Taxes	\$500	\$500	\$529	\$500	0.00%
Osprey Pointe - Building Maintenance	\$12,000	\$20,000	\$6,849	\$30,000	-40.00%
Osprey Pointe - Building Maintenance Boiler	\$7,000	\$0	\$25,162	\$0	100.00%
Osprey Pointe - Building Maintenance Admin	\$500	\$500	\$2,605	\$500	0.00%
Osprey Pointe - Pest Control	\$1,500	\$1,500	\$1,457	\$1,500	0.00%
Osprey Pointe - Road Maintenance	\$5,000	\$5,000	\$0	\$5,000	0.00%
Osprey Pointe - Lawns & Grounds	\$27,500	\$27,500	\$23,396	\$25,000	0.00%
Osprey Pointe - Snow Removal	\$500	\$1,000	\$0	\$1,000	-50.00%
Osprey Pointe - Lighting	\$3,000	\$500	\$685	\$500	500.00%
Osprey Pointe - Signs	\$500	\$500	\$0	\$500	0.00%
Osprey Pointe - Miscellaneous	\$500	\$500	\$313	\$500	0.00%
Osprey Pointe - Maintenance Expense Allocated	\$56,325.00	\$54,975.00	\$49,960.33	\$63,932.50	2.46%
Osprey Pointe - Overhead Allocation	\$49,272.30	\$41,688.00	\$35,706.89	\$64,372.50	18.19%
Total Osprey Pointe Expenses	\$277,597	\$299,663	\$239,019	\$296,805	-7.36%
Osprey Pointe Net Income (Loss)	(\$31,097)	(\$53,663)	\$10,867	(\$71,805)	-42.05%

**Port
2022 Budget**

Reimann Industrial Center	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
Reimann Industrial Center Revenue					
Riemann Industrial Center - Land Leases	\$33,000	\$100,000	\$44,863	\$0	-67.00%
Total Reimann Industrial Center Revenue	\$33,000	\$100,000	\$44,863	\$0	100.00%
Reimann Industrial Center Expenses					
Riemann Industrial Center - Consultants	\$20,000	\$0	\$50,406	\$0	100.00%
Riemann Industrial Center - Property Insurance	\$13,500	\$13,500	\$13,199	\$0	0.00%
Riemann Industrial Center - Signs	\$8,000	\$0	\$0	\$0	100.00%
Riemann Industrial Center - Overhead Allocations	\$32,848	\$27,792	\$23,805	\$0	18.19%
Total Reimann Industrial Center Expenses	\$74,348	\$41,292	\$87,409	\$0	0.00%
Reimann Industrial Center Net Income (Loss)	(\$41,348)	\$58,708	(\$42,547)	\$0	-170.43%

**Port
2022 Budget**

Pasco Processing Center	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
Pasco Processing Center Revenue					
PPC - Rail Fees	\$50,000	\$0	\$39,848	\$0	\$1
Total Pasco Processing Center Revenue	\$50,000	\$0	\$39,848	\$0	100.00%
Pasco Processing Center Expenses					
PPC - Consultants	\$0	\$0	\$10,168	\$0	0.00%
PPC - Excise Taxes	\$500	\$0	\$0	\$0	100.00%
PPC - Rail Maintenance	\$8,000	\$0	\$5,000	\$0	100.00%
Total Pasco Processing Center Expenses	\$8,500	\$0	\$15,168	\$0	0.00%
Pasco Processing Center Net Income (Loss)	\$41,500	\$0	\$24,681	\$0	0.00%

**Port
2022 Budget**

Pasco Industrial Center Highwqy 395	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
PIC395 Revenue					
PIC395 - Land Leases	\$24,000	\$0	\$36,000	\$0	100.00%
Total PIC395 Revenue	\$24,000	\$0	\$36,000	\$0	100.00%
PIC395 Expenses					
PIC395 - Signs	\$15,000	\$0	\$0	\$0	100.00%
PIC395 - Miscellaneous	\$500	\$0	\$0	\$0	100.00%
Total PIC395 Expenses	\$15,500	\$0	\$0	\$0	0.00%
PIC395 Net Income (Loss)	\$8,500	\$0	\$36,000	\$0	0.00%

**Port
2022 Budget**

Port Maintenance Department	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
Port Maintenance Expenses					
Port Maintenance/Guards - Salaries	\$717,000	\$691,000	\$661,401	\$739,000	3.76%
Port Maintenance/Guards - Salaries - Capital	(\$160,000)	(\$160,000)	(\$186,028)	(\$55,500)	0.00%
Port Maintenance/Guards - Benefits - FICA	\$55,000	\$53,000	\$44,498	\$57,000	3.77%
Port Maintenance/Guards - Benefits - L&I	\$29,500	\$37,000	\$24,907	\$42,000	-20.27%
Port Maintenance/Guards - Benefits - Retirement	\$70,000	\$85,000	\$73,297	\$93,000	-17.65%
Port Maintenance/Guards - Benefits - DCP	\$26,500	\$25,500	\$12,322	\$28,000	3.92%
Port Maintenance/Guards - Benefits - Health Insurance	\$250,500	\$249,000	\$228,181	\$248,000	0.60%
Port Maintenance/Guards - Benefits - Vac & Sick	\$1,000	\$1,000	\$0	\$1,000	0.00%
Port Maintenance/Guards - Benefits - Uniforms	\$1,500	\$1,500	\$1,500	\$2,150	0.00%
Port Maintenance/Guards - Unemployment (1% Salaries)	\$7,000	\$7,000	\$0	\$7,500	0.00%
Port Maintenance/Guards - Travel	\$5,000	\$2,000	\$0	\$2,000	150.00%
Port Maintenance/Guards - Training	\$5,000	\$2,000	\$1,606	\$2,000	150.00%
Port Maintenance/Guards - Labor Consultants	\$7,500	\$2,000	\$2,450	\$2,000	275.00%
Port Maintenance/Guards - Janitorial Supplies & Service	\$2,500	\$2,000	\$2,168	\$2,000	25.00%
Port Maintenance/Guards - Utilities - Electricity	\$7,500	\$6,500	\$8,380	\$6,000	15.38%
Port Maintenance/Guards - Utilities - Natural Gas	\$1,000	\$1,000	\$1,126	\$1,000	0.00%
Port Maintenance/Guards - Utilities - Refuse	\$4,500	\$5,000	\$3,873	\$4,000	-10.00%
Port Maintenance/Guards - Utilities - Propane	\$500	\$1,000	\$418	\$1,000	-50.00%
Port Maintenance/Guards - Fuel	\$25,000	\$25,000	\$23,330	\$30,000	0.00%
Port Maintenance/Guards - Maintenance supplies	\$10,000	\$10,000	\$18,684	\$10,000	0.00%
Port Maintenance/Guards - Telephone	\$3,000	\$2,500	\$2,837	\$1,000	20.00%
Port Maintenance/Guards - Property Insurance	\$5,500	\$4,000	\$3,371	\$3,500	37.50%
Port Maintenance/Guards - Building Maintenance	\$2,000	\$2,500	\$12,117	\$2,500	-20.00%
Port Maintenance/Guards - Lawns & Grounds	\$1,000	\$1,000	\$197	\$2,000	0.00%
Port Maintenance/Guards - Weed Control	\$25,000	\$20,000	\$24,552	\$20,000	25.00%
Port Maintenance/Guards - Equipment Maintenance	\$15,000	\$15,000	\$17,470	\$15,000	0.00%
Port Maintenance/Guards - Vehicle Maintenance	\$5,000	\$5,000	\$9,241	\$5,000	0.00%
Port Maintenance/Guards - Equipment Rental	\$500	\$500	\$1,331	\$500	0.00%
Port Maintenance/Guards - Miscellaneous	\$3,000	\$2,500	\$5,979	\$1,000	20.00%
Port Maintenance/Guards - Expense Allocated	(\$1,126,500)	(\$1,099,500)	(\$999,207)	(\$1,278,650)	2.46%
Total Port Maintenance Expense	\$0	\$0	\$0	\$0	0.00%
Port Maintenance Net Income (Loss)	\$0	\$0	\$0	\$0	0.00%

**Port
2022 Budget**

Port Administration	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
Administration Revenues					
Port Admin - Economic Development Reimbursement	\$5,000	\$5,000	\$0	\$5,000	0.00%
Total Administration Revenues	\$5,000	\$5,000	\$0	\$5,000	0.00%
Port Administration Expenses					
Port Admin - Office Expenses and Supplies	\$28,000	\$28,000	\$20,409	\$25,000	0.00%
Port Admin - Technical Support	\$40,000	\$35,000	\$37,372	\$45,000	14.29%
Port Admin - Legal Fees	\$40,000	\$40,000	\$34,098	\$35,000	0.00%
Port Admin - Consultants - Professional Services	\$5,000	\$5,000	\$0	\$5,000	0.00%
Port Admin - Consultants - Personal Services	\$5,000	\$5,000	\$0	\$5,000	0.00%
Port Admin - Accounting	\$5,000	\$5,000	\$5,891	\$5,000	0.00%
Port Admin - Audit Costs	\$20,000	\$22,000	\$16,513	\$18,000	-9.09%
Port Admin - Federal Representation	\$13,000	\$13,000	\$10,000	\$13,000	0.00%
Port Admin - State Representation	\$48,000	\$48,000	\$48,000	\$48,000	0.00%
Port Admin - Telephone	\$9,000	\$9,000	\$10,612	\$8,000	0.00%
Port Admin - Banquets & Meals	\$9,000	\$7,000	\$3,772	\$7,000	28.57%
Port Admin - Tenant Appreciation/Retention	\$10,000	\$7,000	\$9,970	\$7,000	42.86%
Port Admin - Advertising	\$20,000	\$20,000	\$5,215	\$15,000	0.00%
Port Admin - Port Website	\$3,000	\$2,000	\$8,344	\$2,000	50.00%
Port Admin - Marketing	\$45,000	\$20,000	\$1,249	\$25,000	125.00%
Port Admin - Marketing Misc	\$10,000	\$8,000	\$11,329	\$8,000	25.00%
Port Admin - Beacon	\$10,000	\$17,500	\$10,488	\$12,500	-42.86%
Port Admin - Economic Development	\$50,000	\$55,000	\$32,500	\$80,000	-9.09%
Port Admin - Promotional/Hosting	\$2,000	\$2,000	\$1,000	\$2,000	0.00%
Port Admin - Meetings & Registrations	\$10,000	\$10,000	\$5,045	\$10,000	0.00%
Port Admin - Membership Dues & Fees	\$65,000	\$65,000	\$60,345	\$65,000	0.00%
Port Admin - Publications & Networks	\$1,000	\$1,000	\$832	\$1,000	0.00%
Port Admin - A & G Insurance	\$127,500	\$55,000	\$44,949	\$39,500	131.82%
Port Admin - Administrative Salaries	\$1,032,000	\$968,000	\$937,239	\$944,000	6.61%
Port Admin - Commission Salaries	\$71,000	\$71,000	\$65,552	\$71,000	0.00%
Port Admin - Benefits - FICA	\$79,000	\$76,000	\$78,173	\$77,000	3.95%
Port Admin - Benefits - L&I	\$2,500	\$3,000	\$2,348	\$3,000	-16.67%
Port Admin - Benefits - Retirement	\$106,500	\$125,000	\$113,219	\$122,000	-14.80%
Port Admin - Benefits - DCP	\$50,500	\$48,000	\$38,379	\$27,000	5.21%
Port Admin - Benefits - Health Insurance	\$319,000	\$299,000	\$254,578	\$302,000	6.69%
Port Admin - Benefits - Car Allowance/Other	\$18,000	\$18,000	\$17,250	\$18,000	0.00%
Port Admin - Benefits - Health Insurance Retirees	\$65,000	\$52,000	\$56,571	\$27,000	25.00%
Port Admin - Benefits - Uniforms	\$500	\$500	\$750	\$0	0.00%
Port Admin - Unemployment (1%)	\$10,500	\$10,000	\$0	\$9,500	5.00%
Port Admin - Travel Related Expenses	\$35,000	\$35,000	\$10,138	\$35,000	0.00%
Port Admin - Marketing Travel & Expenses	\$8,000	\$8,000	\$7,000	\$8,000	0.00%
Port Admin - Travel ED City of Pasco MOU	\$7,000	\$7,000	\$2,500	\$7,000	0.00%
Port Admin - Employee Training	\$2,000	\$2,000	\$85	\$2,000	0.00%
Port Admin - Miscellaneous	\$2,000	\$2,000	\$2,547	\$2,000	0.00%
Port Admin - Airport Portion of Port Payroll	(\$725,000)	(\$660,000)	(\$641,783)	(\$730,000)	9.85%
Port Admin - Overhead Allocations	(\$1,493,100)	(\$1,389,600)	(\$1,190,230)	(\$1,287,450)	7.45%
Total Port Administration Expenses	\$165,900	\$154,400	\$132,248	\$143,050	7.45%
Port Administration Net Income (Loss)	(\$160,900)	(\$149,400)	(\$132,248)	(\$138,050)	7.70%

**Port
2022 Budget**

Port Nonoperating	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
Port Nonoperating Income					
Port Nonoperating - Interest Income - General Fund	\$20,000	\$45,000	\$10,030	\$45,000	-55.56%
Port Nonoperating - Finance Charge- Accounts Rec.	\$0	\$0	\$1,723	\$0	0.00%
Port Nonoperating - Interest Income - Mar. Terminal	\$2,500	\$5,000	\$686	\$5,000	-50.00%
Port Nonoperating - Sale of Scrap	\$0	\$0	\$4,112	\$0	0.00%
Port Nonoperating - Gain (loss) on Disposal	\$3,345,000	\$0	\$0	\$0	100.00%
Port Nonoperating - Contributions - State of WA	\$7,500,000	\$37,500	\$0	\$37,500	19900.00%
Port Nonoperating - Contributions - CERB	\$86,250	\$0	\$0	\$0	100.00%
Port Nonoperating - Contributions - EDA	\$2,600,000	\$3,429,000	\$4,383,235	\$2,000,000	-24.18%
Port Nonoperating - Contributions - DOT Rail	\$0	\$1,011,500	\$1,011,500	\$0	-100.00%
Port Nonoperating - Contributions - .09 Funds	\$1,300,000	\$0	\$0	\$0	100.00%
Port Nonoperating - Property Taxes Levied	\$2,600,000	\$2,500,000	\$2,432,004	\$2,450,000	4.00%
Port Nonoperating - Receipts in Lieu of Taxes	\$50,000	\$50,000	\$64,766	\$50,000	0.00%
Port Nonoperating - Loan Repayment - 2018 Terminal	\$0	\$300,000	\$3,000,000	\$0	-100.00%
Port Nonoperating - Loan Repayment - 2020 City of Pasco	\$154,000	\$154,000	\$154,000	\$0	0.00%
Total Port Nonoperating Income	\$17,657,750	\$7,532,000	\$11,062,056	\$4,587,500	134.44%
Port Nonoperating Expenses					
Port Nonoperating - Bond Issue Costs	\$75,000	\$0	\$0	\$0	100.00%
Port Nonoperating - Amortization - 2020 G.O. Bond	(\$63,500)	(\$63,500)	(\$63,500)	\$0	0.00%
Port Nonoperating - Interest - 2009 CERB Loan	\$5,000	\$6,500	\$10,807	\$8,000	-23.08%
Port Nonoperating - Interest - G.O. Bond 2012	\$7,000	\$9,500	\$23,579	\$14,500	-26.32%
Port Nonoperating - Interest - Baker Boyer 2019	\$20,500	\$23,000	\$27,622	\$26,000	-10.87%
Port Nonoperating - Interest - HAEIF 2019	\$67,000	\$70,000	\$86,250	\$168,000	-4.29%
Port Nonoperating - Interest - 2020 LTGO	\$134,500	\$181,500	\$181,500	\$0	-25.90%
Port Nonoperating - Soils Clean-up	\$50,000	\$50,000	\$25,000	\$50,000	0.00%
Port Nonoperating - Election Expenses	\$0	\$0	\$21,500	\$0	0.00%
Total Port Nonoperating Expenses	\$295,500	\$277,000	\$312,758	\$403,500	6.68%
Port Nonoperating Income (Loss)	\$17,362,250	\$7,255,000	\$10,749,298	\$4,184,000	139.31%

Tri-Cities Airport

2022 Detailed Budget



**Tri-Cities Airport
2022 Budget**

Airport	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
TCA Operating Revenues					
TCA - Landing Fees	\$1,483,000	\$1,354,000	\$1,548,843	\$1,490,000	9.53%
TCA - Aviation Fuel Flowage Fees	\$25,000	\$25,000	\$27,134	\$15,000	0.00%
TCA - Land Leases	\$690,000	\$646,000	\$681,299	\$798,000	6.81%
TCA - Warehouse Leases	\$25,000	\$25,000	\$25,833	\$24,000	0.00%
TCA - Hangar Leases	\$344,000	\$344,000	\$355,579	\$158,000	0.00%
TCA - Building Leases	\$538,000	\$532,000	\$537,506	\$549,000	1.13%
TCA - Airline Income	\$2,087,000	\$2,012,000	\$2,162,822	\$2,260,000	3.73%
TCA - Car Rentals	\$1,573,000	\$866,250	\$1,632,360	\$1,575,000	81.59%
TCA - Restaurant	\$131,000	\$96,250	\$123,260	\$175,000	36.10%
TCA - Terminal Office Space	\$150,000	\$134,000	\$145,777	\$109,000	11.94%
TCA - Advertising Income	\$40,000	\$40,000	\$34,649	\$50,000	0.00%
TCA - Hotel Income	\$30,000	\$0	\$34,088	\$0	100.00%
TCA - ARFF Reimbursement	\$20,000	\$30,000	\$19,211	\$30,000	-33.33%
TCA - Terminal Parking Lot	\$2,100,000	\$1,540,000	\$1,916,694	\$2,800,000	36.36%
TCA - Fingerprinting/Badging Fees	\$5,000	\$4,000	\$10,815	\$4,000	25.00%
TCA - TSA Reimbursement	\$116,800	\$116,800	\$116,760	\$116,800	0.00%
TCA - Grants FAA	\$0	\$0	\$0	\$27,000	0.00%
TCA - Ground Transportation	\$22,500	\$16,500	\$20,550	\$30,000	36.36%
TCA - Miscellaneous Income	\$6,000	\$0	\$7,566	\$0	100.00%
Total TCA Operating Revenues	\$9,386,300	\$7,781,800	\$9,400,746	\$10,210,800	20.62%
TCA Operating Expenses					
TCA - Salaries	\$1,157,000	\$938,500	\$965,603	\$1,132,000	23.28%
TCA - Benefits - FICA	\$88,500	\$72,000	\$66,253	\$86,000	22.92%
TCA - Benefits - L&I	\$39,500	\$43,500	\$30,173	\$56,000	-9.20%
TCA - Benefits - Retirement	\$97,000	\$97,000	\$86,579	\$124,000	0.00%
TCA - Benefits - DCP	\$39,500	\$34,500	\$16,248	\$42,000	14.49%
TCA - Benefits - Health Insurance	\$388,500	\$327,000	\$290,683	\$387,000	18.81%
TCA - Benefits - Vacation & Sick Accrual	\$1,000	\$1,000	\$0	\$1,500	0.00%
TCA - Benefits - Uniforms	\$7,000	\$3,500	\$3,224	\$3,000	100.00%
TCA - Unemployment	\$12,000	\$76,500	\$7,194	\$12,200	-84.31%
TCA - Travel	\$3,000	\$1,500	\$0	\$5,500	100.00%
TCA - Training	\$40,500	\$40,500	\$34,259	\$33,000	0.00%
TCA - Labor Consultants	\$7,500	\$3,500	\$2,863	\$1,500	114.29%
TCA - Janitorial Supplies & Service	\$456,000	\$450,000	\$341,266	\$575,000	1.33%
TCA - Electricity	\$242,500	\$222,500	\$243,725	\$225,000	8.99%
TCA - Natural Gas	\$61,000	\$61,000	\$64,117	\$53,000	0.00%
TCA - Water / Sewer	\$43,500	\$56,500	\$44,767	\$56,500	-23.01%
TCA - Refuse	\$36,000	\$41,500	\$34,828	\$34,000	-13.25%
TCA - Cable	\$2,000	\$1,500	\$1,660	\$1,500	33.33%
TCA - Propane	\$500	\$0	\$542	\$0	100.00%
TCA - Security / Fire Service	\$17,000	\$12,500	\$20,358	\$0	36.00%
TCA - Elevator Service	\$3,000	\$4,000	\$3,136	\$0	-25.00%
TCA - Fuel	\$40,000	\$37,000	\$44,328	\$42,000	8.11%
TCA - Maintenance Supplies	\$18,500	\$24,000	\$18,505	\$28,000	-22.92%
TCA - Badging Equipment	\$25,000	\$23,000	\$23,682	\$30,000	8.70%
TCA - Access Control Support	\$5,000	\$3,000	\$5,500	\$4,500	66.67%
TCA - Fingerprinting Fees	\$18,000	\$15,000	\$8,184	\$10,000	20.00%
TCA - Consultants	\$91,500	\$22,500	\$64,123	\$21,500	306.67%
TCA - Outside Services Employed	\$981,000	\$944,000	\$943,338	\$914,000	3.92%
TCA - Telephone	\$11,000	\$11,000	\$9,739	\$12,500	0.00%
TCA - Property Insurance	\$224,000	\$212,000	\$194,895	\$167,000	5.66%
TCA - Taxes	\$40,000	\$35,500	\$40,411	\$43,500	12.68%
TCA - Building Maintenance & Supplies	\$131,500	\$144,500	\$168,129	\$161,500	-9.00%
TCA - Pest Control - Building Maintenance	\$3,500	\$2,500	\$3,510	\$1,500	40.00%
TCA - Road Maintenance	\$8,000	\$10,000	\$10,496	\$13,000	-20.00%
TCA - Lawns & Grounds	\$31,000	\$32,500	\$26,074	\$47,500	-4.62%
TCA - Snow Removal	\$56,500	\$60,000	\$46,170	\$85,000	-5.83%

**Tri-Cities Airport
2022 Budget**

Airport	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
TCA - Fences/Gates	\$6,000	\$7,000	\$7,914	\$10,000	-14.29%
TCA - Lighting	\$16,000	\$18,000	\$12,949	\$15,000	-11.11%
TCA - Signs	\$7,000	\$9,000	\$4,927	\$9,000	-22.22%
TCA - Pavement Maintenance	\$22,000	\$22,000	\$23,939	\$31,000	0.00%
TCA - Paint	\$20,500	\$20,500	\$13,073	\$37,500	0.00%
TCA - Wildlife	\$10,000	\$10,000	\$12,795	\$7,000	0.00%
TCA - Equipment Maintenance	\$79,000	\$51,000	\$69,068	\$57,000	54.90%
TCA - Equipment Rental	\$16,000	\$12,500	\$18,021	\$10,500	28.00%
TCA - Miscellaneous Expense	\$7,500	\$8,500	\$15,351	\$10,000	-11.76%
Total TCA Operating Expenses	\$4,611,000	\$4,223,500	\$4,042,598	\$4,597,200	9.17%
Total TCA Administrative Expenses					
TCA - Office Expenses and Supplies	\$35,000	\$35,000	\$25,042	\$40,000	0.00%
TCA - Technical Support	\$40,000	\$35,000	\$37,020	\$45,000	14.29%
TCA - Legal Fees	\$40,000	\$40,000	\$32,179	\$40,000	0.00%
TCA - Consultants - Professional Services	\$5,000	\$5,000	\$1,173	\$40,000	0.00%
TCA - Consultants - Personal Services	\$50,000	\$35,000	\$32,274	\$35,000	42.86%
TCA - Air Service Development	\$40,000	\$40,000	\$40,068	\$65,000	0.00%
TCA - Accounting	\$5,000	\$5,000	\$6,787	\$5,000	0.00%
TCA - Audit Costs	\$25,000	\$25,000	\$31,015	\$24,000	0.00%
TCA - Federal Representation	\$13,000	\$14,000	\$11,000	\$14,000	-7.14%
TCA - Telephone	\$10,000	\$9,500	\$10,485	\$8,000	5.26%
TCA - Banquets & Meals	\$7,500	\$5,000	\$11,545	\$11,000	50.00%
TCA - Advertising	\$46,500	\$42,000	\$47,287	\$112,000	10.71%
TCA - Marketing	\$64,000	\$28,000	\$22,377	\$49,000	128.57%
TCA - Marketing Misc	\$5,000	\$2,000	\$5,470	\$2,000	150.00%
TCA - Beacon	\$10,000	\$17,500	\$10,988	\$12,500	-42.86%
TCA - Promotional/Hosting	\$12,500	\$8,500	\$63	\$2,500	47.06%
TCA - Meetings & Registrations	\$8,000	\$8,000	\$3,881	\$10,000	0.00%
TCA - Membership Dues & Fees	\$20,000	\$20,000	\$20,013	\$17,000	0.00%
TCA - Publications & Networks	\$500	\$500	\$250	\$500	0.00%
TCA - Insurance	\$211,500	\$132,000	\$139,102	\$108,000	60.23%
TCA - Salaries	\$426,000	\$389,000	\$389,050	\$370,000	9.51%
TCA - Benefits - FICA	\$32,500	\$30,000	\$30,455	\$28,000	8.33%
TCA - Benefits - L&I	\$1,500	\$1,500	\$1,012	\$1,500	0.00%
TCA - Benefits - Retirement	\$44,000	\$51,000	\$47,034	\$47,000	-13.73%
TCA - Benefits - DCP	\$16,500	\$15,500	\$10,018	\$14,000	6.45%
TCA - Benefits - Health Insurance	\$135,500	\$124,000	\$121,591	\$110,000	9.27%
TCA - Benefits - Car Allowance/Other	\$6,500	\$6,500	\$6,000	\$6,000	0.00%
TCA - Benefits - Health Insurance Retirees	\$37,000	\$39,000	\$46,208	\$44,000	-5.13%
TCA - Unemployment	\$4,500	\$4,000	\$0	\$4,000	12.50%
TCA - Travel Related Expenses	\$35,000	\$27,000	\$10,016	\$37,000	29.63%
TCA - Training	\$3,000	\$3,000	\$2,174	\$3,000	0.00%
TCA - Miscellaneous	\$2,000	\$2,000	\$2,558	\$2,000	0.00%
TCA - A & G Port Portion	\$725,000	\$660,000	\$641,783	\$730,000	9.85%
Total TCA Administrative Expenses	\$2,117,500	\$1,859,500	\$1,795,918	\$2,037,000	13.87%
Total TCA Operating & Administrative Expenses	\$6,728,500	\$6,083,000	\$5,838,517	\$6,634,200	10.61%
TCA Operating Net Income	\$2,657,800	\$1,698,800	\$3,562,229	\$3,576,600	56.45%
TCA Nonoperating Revenue					
TCA - Interest Income	\$5,000	\$10,000	\$4,069	\$10,000	-50.00%
TCA - Finance Charge	\$500	\$0	\$2,005	\$0	100.00%
TCA - Interest Income - PFC	\$500	\$1,000	\$85	\$3,000	-50.00%
TCA - Interest Income - CFC	\$10,000	\$20,000	\$2,903	\$30,000	-50.00%
TCA - Sale of Scrap	\$0	\$0	\$275	\$0	0.00%
TCA - Insurance Settlements	\$500	\$0	\$480	\$0	100.00%
TCA - Contributions - State of WA	\$264,000	\$0	\$0	\$0	100.00%
TCA - Contributions - FAA	\$0	\$0	\$0	\$4,016,700	0.00%

**Tri-Cities Airport
2022 Budget**

Airport	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
TCA - AIP 47 (Winter Equipment)	\$0	\$0	\$5,355	\$0	0.00%
TCA - AIP 49 (Taxiway G Design)	\$100,000	\$729,000	\$0	\$0	-86.28%
TCA - AIP 54 (Taxiway G)	\$7,500,000	\$0	\$0	\$0	100.00%
TCA - Battelle	\$0	\$0	\$597,340	\$0	0.00%
TCA - AIP 48 (CARES)	\$0	\$1,741,920	\$4,190,027	\$0	0.00%
TCA - AIP (Environmental)	\$0	\$630,000	\$0	\$0	0.00%
TCA - AIP 50 (CARES 2)	\$1,746,122	\$0	\$637,997	\$0	100.00%
TCA - AIP 51 (Concessions)	\$0	\$0	\$93,811	\$0	0.00%
TCA - AIP 52 (CARES 3)	\$0	\$0	\$0	\$0	0.00%
TCA - AIP 53 (Concessions 2)	\$301,000	\$0	\$0	\$0	0.00%
TCA - PFC	\$1,350,000	\$1,350,000	\$1,348,870	\$1,800,000	0.00%
TCA - CFC	\$450,000	\$450,000	\$479,524	\$600,000	0.00%
TCA - Miscellaneous	\$0	\$0	\$16,300	\$0	0.00%
Total TCA Nonoperating Revenue	\$11,727,622	\$4,931,920	\$7,379,042	\$6,459,700	137.79%
TCA Nonoperating Expenses					
TCA - Amortization - 2014 Revenue Bond	(\$25,000)	(\$25,000)	(\$25,000)	(\$25,000)	0.00%
TCA - Interest - 2012 GO Bond	9,729	13,000.00	13,000.00	19,500.00	-25.16%
TCA - Interest - 2013 HAEIFAC	\$13,916	\$16,000	\$16,000	\$18,000	-13.03%
TCA - Interest - 2014 Revenue Bond	\$768,400	\$819,000	\$819,000	\$866,650	-6.18%
TCA - Interest - LID	\$0	\$0	\$0	\$40,000	0.00%
TCA - Interest - CERB Battelle Hangar	\$32,948	\$68,000	\$68,000	\$34,000	-51.55%
TCA - Loan Repayment - 2018 Terminal	\$0	\$300,000	\$3,000,000	\$0	-100.00%
TCA - Loan Repayment - 2020 City of Pasco	\$154,000	\$154,000	\$154,000	\$0	0.00%
TCA Nonoperating - AIP 49 - Environmental	\$0	\$700,000	\$0	\$0	-100.00%
TCA Nonoperating - AIP 51 - Concessions	\$0	\$0	\$93,811	\$0	0.00%
TCA Nonoperating - AIP 53 - Concessions 2	\$301,000	\$0	\$0	\$0	100.00%
TCA Nonoperating - Miscellaneous	\$0	\$0	\$102	\$0	0.00%
Total TCA Nonoperating Expenses	\$1,254,993	\$2,045,000	\$4,138,913	\$953,150	-38.63%
TCA Nonoperating Income	\$10,472,629	\$2,886,920	\$3,240,129	\$5,506,550	262.76%
TCA Net Income	\$13,130,429	\$4,585,720	\$6,802,358	\$9,083,150	186.33%
TCA Balance Sheet Transactions					
TCA - Loan Proceeds - CERB BC Road	\$1,496,000	\$0	\$0	\$1,700,000	100.00%
TCA - Principal - G.O. Bond 2012	(75,762)	(\$98,447)	(\$71,553)	(\$225,849)	-23.04%
TCA - Principal - Hanford Area Econ.InvFund Loan	(69,362)	(\$67,341)	(\$71,553)	(\$65,378)	3.00%
TCA - Principal - Terminal Revenue Bond	(\$1,060,000)	(\$1,005,000)	(\$1,005,000)	(\$960,000)	5.47%
TCA - Principal - CERB Battelle	(\$69,897)	(\$69,897)	(\$67,341)	(\$69,897)	0.00%
TCA - Unavailable CFC \$	(\$450,000)	(\$450,000)	(\$479,524)	(\$600,000)	0.00%
TCA - Unavailable PFC \$	\$0	\$0	\$0	\$0	0.00%
TCA - Amortization - 2014 Revenue Bond	\$25,000	\$25,000	\$25,000	\$25,000	0.00%
TCA - Capital Projects Grant Funded	(\$9,360,000)	(\$729,000)	(\$5,355)	\$0	1183.95%
TCA - Capital Projects	(\$1,284,444)	(\$198,000)	(\$198,000)	(\$770,694)	548.71%
Total TCA Balance Sheet Transactions	(\$10,848,465)	(\$2,592,685)	(\$1,873,326)	(\$966,818)	318.43%
Increase (Decrease) in Cash Position	\$2,281,963	\$1,993,035	\$4,929,032	\$8,116,332	14.50%
Increase (Decrease) in Cash Position W/out CARES	\$535,841	\$251,115	\$101,008	\$8,116,332	113.38%

**Tri-Cities Airport
2022 Budget**

Airfield	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
Airfield Revenues					
Airfield - Landing Fees	\$1,483,000	\$1,354,000	\$1,633,666	\$1,490,000	9.53%
Airfield - Landing Fees Incentive Plan	\$0	\$0	(\$84,824)	\$0	0.00%
Airfield - Aviation Fuel Flowage Fees	\$25,000	\$25,000	\$27,134	\$15,000	0.00%
Airfield - Land Leases - Hangars	\$120,000	\$120,000	\$121,494	\$110,000	0.00%
Airfield - Land Leases - Farm	\$170,000	\$165,000	\$171,697	\$168,000	3.03%
Airfield - Building Leases	\$47,000	\$46,000	\$47,151	\$62,000	2.17%
Airfield - Building Leases - Hangars	\$260,000	\$260,000	\$267,134	\$88,000	0.00%
Airfield - Building Leases - FBO	\$70,000	\$70,000	\$74,445	\$70,000	0.00%
Airfield - CAM Fees	\$14,000	\$14,000	\$14,000	\$0	0.00%
Airfield - Miscellaneous Income	\$0	\$0	\$1,518	\$0	0.00%
Total Airfield Revenues	\$2,189,000	\$2,054,000	\$2,273,416	\$2,003,000	6.57%
Airfield Expenses					
Airfield - Electricity	\$25,000	\$25,000	\$22,339	\$27,000	0.00%
Airfield - Water & Sewer	\$3,500	\$3,000	\$3,573	\$2,000	16.67%
Airfield - Electricity - Hangars	\$4,500	\$4,500	\$3,523	\$3,000	0.00%
Airfield - Natural Gas - Hangars	\$500	\$500	\$257	\$500	0.00%
Airfield - Water & Sewer - Hangars	\$3,500	\$3,500	\$3,537	\$3,000	0.00%
Airfield - Security / Fire Service - Hangars	\$12,000	\$10,500	\$11,985	\$0	14.29%
Airfield - Fuel	\$11,000	\$3,000	\$10,079	\$3,000	266.67%
Airfield - Maintenance Supplies	\$500	\$1,000	\$279	\$1,000	-50.00%
Airfield - Consultants	\$60,000	\$10,000	\$17,184	\$10,000	500.00%
Airfield - Consultants - FBO	\$20,000	\$0	\$0	\$0	100.00%
Airfield - Telephone	\$1,500	\$1,500	\$1,249	\$3,000	0.00%
Airfield - Telephone - FBO	\$1,000	\$1,000	\$763	\$1,000	0.00%
Airfield - Property Insurance	\$14,500	\$13,000	\$8,977	\$7,000	11.54%
Airfield - Property Insurance - Hangars	\$27,500	\$28,000	\$23,592	\$16,000	-1.79%
Airfield - General Taxes	\$6,000	\$6,000	\$5,706	\$6,000	0.00%
Airfield - Excise Taxes	\$25,000	\$20,000	\$26,177	\$25,000	25.00%
Airfield - Hangar Maintenance	\$4,000	\$4,000	\$4,000	\$4,000	0.00%
Airfield - Hangar Maintenance - FBO	\$4,000	\$4,000	\$35,946	\$4,000	0.00%
Airfield - Hangar Maintenance - Battelle	\$2,500	\$5,000	\$12,497	\$0	-50.00%
Airfield - Lawns & Grounds	\$25,000	\$25,000	\$21,401	\$40,000	0.00%
Airfield - Lawns & Grounds - Battelle	\$500	\$0	\$14	\$0	100.00%
Airfield - Snow Removal	\$50,000	\$50,000	\$41,217	\$75,000	0.00%
Airfield - Fences/Gates	\$6,000	\$7,000	\$7,914	\$10,000	-14.29%
Airfield - Lighting	\$8,000	\$10,000	\$5,233	\$7,000	-20.00%
Airfield - Signs	\$3,000	\$4,000	\$1,142	\$7,000	-25.00%
Airfield - Pavement Maintenance	\$20,000	\$20,000	\$21,569	\$30,000	0.00%
Airfield - Paint	\$20,000	\$20,000	\$12,573	\$35,000	0.00%
Airfield - Wildlife	\$10,000	\$10,000	\$12,795	\$7,000	0.00%
Airfield - Equipment Maintenance	\$15,000	\$25,000	\$10,073	\$30,000	-40.00%
Airfield - Equipment Rental	\$10,000	\$10,000	\$11,546	\$10,000	0.00%
Airfield - Miscellaneous Expense	\$500	\$500	\$500	\$500	0.00%
Airfield - ARFF Expense Allocated	\$932,450	\$868,700	\$881,793	\$821,100	7.34%
Airfield - Security Expense Allocated	\$308,412.00	\$303,552.00	\$275,470	\$297,792.00	1.60%
Airfield - Maintenance Expense Allocated	\$511,500	\$398,750	\$373,450	\$544,850	28.28%
Airfield - Overhead Allocation	\$722,068	\$634,089.50	\$612,408	\$685,410.00	13.87%
Total Airfield Expenses	\$2,868,930	\$2,530,092	\$2,480,763	\$2,716,152	13.39%
Airfield Net Income (Loss)	(\$679,930)	(\$476,092)	(\$207,346)	(\$713,152)	42.81%

**Tri-Cities Airport
2022 Budget**

Terminal	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
Terminal Revenue					
Terminal - Airline Income	\$2,087,000	\$2,012,000	\$2,162,822	\$2,260,000	3.73%
Terminal - Car Rentals	\$1,181,000	\$866,250	\$1,356,612	\$1,575,000	36.33%
Terminal - Car Rentals	\$392,000	\$0	\$275,748	\$0	100.00%
Terminal - Restaurant	\$131,000	\$96,250	\$123,260	\$175,000	36.10%
Terminal - Terminal Office Space	\$150,000	\$134,000	\$145,777	\$109,000	11.94%
Terminal - Advertising Income	\$40,000	\$40,000	\$34,649	\$50,000	0.00%
Terminal - Terminal Parking Lot	\$2,100,000	\$1,540,000	\$1,916,694	\$2,800,000	36.36%
Terminal - Ground Transportation	\$22,500	\$16,500	\$20,550	\$30,000	36.36%
Terminal - Miscellaneous Income	\$0	\$0	\$25	\$0	0.00%
Total Terminal Revenue	\$6,103,500	\$4,705,000	\$6,036,136	\$6,999,000	29.72%
Terminal Expenses					
Terminal - Janitorial Supplies & Service	\$456,000	\$450,000	\$341,266	\$575,000	1.33%
Terminal - Electricity	\$150,000	\$130,000	\$152,577	\$125,000	15.38%
Terminal - Natural Gas	\$35,000	\$35,000	\$34,970	\$33,000	0.00%
Terminal - Water / Sewer	\$16,000	\$16,000	\$16,317	\$18,000	0.00%
Terminal - Refuse	\$23,000	\$27,000	\$22,998	\$22,000	-14.81%
Terminal - Cable	\$2,000	\$1,500	\$1,660	\$1,500	33.33%
Terminal - Propane	\$500	\$0	\$542	\$0	100.00%
Terminal - Security / Fire Service	\$2,000	\$1,000	\$4,858	\$0	100.00%
Terminal - Elevator Service	\$3,000	\$4,000	\$3,136	\$0	-25.00%
Terminal - Electricity - Parking Lot	\$27,000	\$28,000	\$25,890	\$30,000	-3.57%
Terminal - Maintenance Supplies	\$2,000	\$2,000	\$1,579	\$1,000	0.00%
Terminal - Consultants	\$4,000	\$2,000	\$11,391	\$1,000	100.00%
Terminal - Telephone	\$3,000	\$3,000	\$3,414	\$1,500	0.00%
Terminal - Property Insurance	\$116,500	\$110,000	\$107,272	\$92,000	5.91%
Terminal - General Taxes	\$0	\$0	\$15	\$500	0.00%
Terminal - Excise Taxes	\$1,500	\$2,000	\$1,229	\$2,500	-25.00%
Terminal - Building Maintenance	\$35,000	\$45,000	\$25,280	\$50,000	-22.22%
Terminal - Building Maintenance - Boiler HVAC	\$35,000	\$35,000	\$32,419	\$45,000	0.00%
Terminal - Building Maintenance - Technology Services	\$20,000	\$20,000	\$39,184	\$20,000	0.00%
Terminal - Building Maintenance - Airlines	\$1,000	\$1,000	\$951	\$1,000	0.00%
Terminal - Building Maintenance - Parking Lot	\$2,000	\$2,000	\$1,500	\$4,000	0.00%
Terminal - Building Maintenance - Car Rentals	\$500	\$1,000	\$0	\$1,000	-50.00%
Terminal - Building Maintenance - BHS	\$7,000	\$5,000	\$6,002	\$5,000	40.00%
Terminal - Pest Control	\$3,000	\$2,000	\$3,010	\$1,000	50.00%
Terminal - Road Maintenance	\$1,000	\$1,000	\$0	\$1,000	0.00%
Terminal - Lawn & Grounds	\$2,500	\$4,000	\$2,535	\$2,000	-37.50%
Terminal - Snow Removal	\$4,000	\$5,000	\$3,454	\$5,000	-20.00%
Terminal - Snow Removal - Parking Lot	\$2,500	\$5,000	\$1,500	\$5,000	-50.00%
Terminal - Lighting	\$3,000	\$3,000	\$3,179	\$5,000	0.00%
Terminal - Lighting - Parking Lot	\$5,000	\$5,000	\$4,537	\$3,000	0.00%
Terminal - Signs	\$3,000	\$4,000	\$2,606	\$1,000	-25.00%
Terminal - Pavement Maintenance	\$1,000	\$1,000	\$800	\$1,000	0.00%
Terminal - Pavement Maintenance - Parking Lot	\$1,000	\$1,000	\$1,570	\$0	0.00%
Terminal - Paint	\$500	\$500	\$500	\$2,500	0.00%
Terminal - Equipment Maintenance	\$13,000	\$5,000	\$15,078	\$2,000	160.00%
Terminal - Equipment Rental	\$3,000	\$500	\$3,237	\$500	500.00%
Terminal - Equipment Rental - Parking Lot	\$3,000	\$2,000	\$3,237	\$0	50.00%
Terminal - Miscellaneous	\$2,000	\$2,500	\$2,678	\$2,500	-20.00%
Terminal - ARFF Expense Allocated	\$109,700	\$102,200	\$103,740	\$96,600	7.34%
Terminal - Security Expense Allocated	\$462,618.00	\$455,328.00	\$413,205	\$446,688.00	1.60%
Terminal - Maintenance Expense Allocated	\$358,050	\$279,125	\$261,415	\$381,395	28.28%
Terminal - Overhead Allocation	\$1,145,567.50	\$1,005,989.50	\$971,592	\$1,087,410.00	13.87%
Total Terminal Expenses	\$3,065,436	\$2,804,643	\$2,632,321	\$3,072,593	9.30%
Terminal Net Income (Loss)	\$3,038,065	\$1,900,358	\$3,403,815	\$3,926,407	59.87%

**Tri-Cities Airport
2022 Budget**

Industrial Center	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
Industrial Center Revenue					
Industrial Center - Land Leases	\$262,000	\$260,000	\$265,312	\$232,000	0.77%
Industrial Center - Warehouse Leases	\$25,000	\$25,000	\$25,833	\$24,000	0.00%
Industrial Center - Building Leases	\$490,000	\$485,000	\$489,856	\$487,000	1.03%
Industrial Center - Building Leases - CAM Fees	\$1,000	\$1,000	\$500	\$0	0.00%
Industrial Center - Miscellaneous Income	\$0	\$0	\$0	\$0	#DIV/0!
Total Industrial Center Revenue	\$778,000	\$771,000	\$781,501	\$743,000	0.91%
Industrial Center Expenses					
Industrial Center - Electricity	\$9,000	\$9,000	\$12,312	\$17,000	0.00%
Industrial Center - Natural Gas	\$0	\$0	\$0	\$500	0.00%
Industrial Center - Water / Sewer	\$12,500	\$25,000	\$12,834	\$25,000	-50.00%
Industrial Center - Security / Fire Service	\$3,000	\$1,000	\$3,515	\$0	200.00%
Industrial Center - Maintenance Supplies	\$500	\$500	\$500	\$500	0.00%
Industrial Center - Consultants	\$2,500	\$2,500	\$25,458	\$2,500	0.00%
Industrial Center - Property Insurance	\$40,500	\$39,000	\$34,523	\$33,500	3.85%
Industrial Center - General Taxes	\$0	\$0	\$15	\$500	0.00%
Industrial Center - Building Maintenance	\$15,000	\$15,000	\$4,230	\$20,000	0.00%
Industrial Center - Road Maintenance	\$5,000	\$8,000	\$5,665	\$10,000	-37.50%
Industrial Center - Lawn & Grounds	\$500	\$500	\$500	\$500	0.00%
Industrial Center - Miscellaneous	\$500	\$500	\$503	\$500	0.00%
Industrial Center - ARFF Expense Allocated	\$38,395	\$35,770	\$36,309	\$33,810	7.34%
Industrial Center - Security Expense Allocated	\$72,819.50	\$71,672.00	\$65,042	\$70,312.00	1.60%
Industrial Center - Maintenance Expense Allocated	\$122,760	\$95,700	\$89,628	\$130,764	28.28%
Industrial Center - Overhead Allocation	\$207,515	\$182,231	\$176,000	\$196,980	13.87%
Total Industrial Center Expenses	\$530,490	\$486,373	\$467,033	\$542,366	9.07%
Industrial Center Net Income (Loss)	\$247,511	\$284,627	\$314,468	\$200,634	-13.04%

**Tri-Cities Airport
2022 Budget**

Account Numbers	Business Center	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
	Business Center Revenue					
140-6460-000	Business Center - Land Leases	\$130,000	\$93,000	\$114,684	\$280,000	39.78%
140-6479-000	Business Center - Land Leases - Hotel	\$30,000	\$0	\$34,088	\$0	100.00%
140-6850-000	Business Center - Miscellaneous Income	\$500	\$0	\$2,457	\$0	100.00%
	Total Business Center Revenue	\$160,500	\$93,000	\$151,229	\$280,000	72.58%
	Business Center Expenses					
140-7320-001	Business Center - Electricity	\$1,000	\$1,000	\$1,175	\$1,000	0.00%
140-7320-003	Business Center - Water / Sewer (Irrigation Water)	\$1,000	\$1,000	\$1,306	\$1,000	0.00%
140-7552-000	Business Center - Consultants	\$5,000	\$8,000	\$10,091	\$8,000	-37.50%
140-7680-001	Business Center - General Taxes	\$1,000	\$1,000	\$841	\$2,500	0.00%
140-7740-000	Business Center - Road Maintenance	\$2,000	\$1,000	\$4,832	\$2,000	100.00%
140-7741-000	Business Center - Lawn & Grounds	\$1,000	\$1,000	\$400	\$2,000	0.00%
140-7746-000	Business Center - Signs	\$1,000	\$1,000	\$1,179	\$1,000	0.00%
140-7850-000	Business Center - Miscellaneous	\$500	\$1,000	\$0	\$1,000	-50.00%
140-7994-000	Business Center - ARFF Expense Allocated	\$10,970	\$10,220	\$10,374	\$9,660	7.34%
140-7995-000	Business Center - Security Expense Allocated	\$8,567	\$8,432	\$7,652	\$8,272	1.60%
140-7996-000	Business Center - Maintenance Expense Allocated	\$20,460	\$15,950	\$14,938	\$21,794	28.28%
140-8899-000	Business Center - Overhead Allocation	\$31,763	\$27,893	\$26,939	\$30,150	13.87%
	Total Business Center Expenses	\$84,260	\$77,495	\$79,726	\$88,376	8.73%
	Business Center Net Income (Loss)	\$76,241	\$15,506	\$71,503	\$191,624	391.70%

**Tri-Cities Airport
2022 Budget**

Recreational Center	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
Recreational Center Revenue					
Recreational Center - Land Leases	\$8,000	\$8,000	\$8,112	\$8,000	0.00%
Recreational Center - Miscellaneous Income	\$5,500	\$0	\$3,567	\$0	100.00%
Total Recreational Center Revenue	\$13,500	\$8,000	\$11,678	\$8,000	68.75%
Recreational Center Expenses					
Recreational Center - General Taxes	\$6,500	\$6,500	\$6,428	\$6,500	0.00%
Recreational Center - Miscellaneous	\$500	\$500	\$0	\$500	0.00%
Recreational Center - ARFF Expense Allocated	\$5,485	\$5,110	\$5,187	\$4,830	7.34%
Recreational Center - Security Expense Allocated	\$4,283.50	\$4,216.00	\$3,826	\$4,136.00	1.60%
Recreational Center - Maintenance Expense Allocated	\$10,230	\$7,975	\$7,469	\$10,897	28.28%
Recreational Center - Overhead Allocation	\$10,587.50	\$9,297.50	\$8,980	\$10,050.00	13.87%
Total Recreational Center Expenses	\$37,586	\$33,599	\$31,889	\$36,913	11.87%
Recreational Center Net Income (Loss)	(\$24,086)	(\$25,599)	(\$20,211)	(\$28,913)	-5.91%

**Tri-Cities Airport
2022 Budget**

Airport Maintenance Department	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
Maintenance Expenses					
TCA Maintenance - Salaries	\$593,500	\$395,000	\$438,939	\$617,000	50.25%
TCA Maintenance - Benefits - FICA	\$45,500	\$30,500	\$29,897	\$47,000	49.18%
TCA Maintenance - Benefits - L&I	\$20,000	\$18,500	\$13,327	\$31,000	8.11%
TCA Maintenance - Benefits - Retirement	\$59,000	\$49,000	\$48,611	\$76,000	20.41%
TCA Maintenance - Benefits - DCP	\$23,000	\$15,500	\$6,769	\$23,000	48.39%
TCA Maintenance - Benefits - Health Insurance	\$182,500	\$111,000	\$110,905	\$171,000	64.41%
TCA Maintenance - Benefits - Vacation & Sick Accrual	\$500	\$500	\$0	\$500	0.00%
TCA Maintenance - Benefits - Uniforms	\$1,000	\$1,000	\$900	\$1,000	0.00%
TCA Maintenance - Unemployment	\$6,000	\$70,500	\$0	\$6,200	-91.49%
TCA Maintenance - Travel	\$1,500	\$1,500	\$0	\$3,000	0.00%
TCA Maintenance - Training	\$1,000	\$1,000	\$902	\$2,000	0.00%
TCA Maintenance - Labor Consultants	\$4,000	\$3,000	\$2,363	\$1,000	33.33%
TCA Maintenance - Electricity	\$15,000	\$15,000	\$13,392	\$12,000	0.00%
TCA Maintenance - Natural Gas	\$8,500	\$8,500	\$11,056	\$5,000	0.00%
TCA Maintenance - Water / Sewer	\$3,500	\$4,000	\$3,595	\$4,000	-12.50%
TCA Maintenance - Refuse	\$4,500	\$5,000	\$4,009	\$4,000	-10.00%
TCA Maintenance - Fuel	\$15,000	\$25,000	\$12,943	\$30,000	-40.00%
TCA Maintenance - Maintenance Supplies	\$15,000	\$20,000	\$15,647	\$25,000	-25.00%
TCA Maintenance - Telephone	\$2,500	\$2,500	\$1,830	\$2,500	0.00%
TCA Maintenance - Property Insurance	\$4,500	\$3,000	\$4,027	\$3,500	50.00%
TCA Maintenance - Building Maintenance	\$2,500	\$2,500	\$2,977	\$2,500	0.00%
TCA Maintenance - Pest Control	\$500	\$500	\$500	\$500	0.00%
TCA Maintenance - Lawns & Grounds	\$500	\$500	\$899	\$500	0.00%
TCA Maintenance - Weed Control	\$500	\$1,000	\$75	\$2,000	-50.00%
TCA Maintenance - Equipment Maintenance	\$7,000	\$7,000	\$12,920	\$7,000	0.00%
TCA Maintenance - Equipment Maintenance - Vehicles	\$5,000	\$5,000	\$6,732	\$10,000	0.00%
TCA Maintenance - Miscellaneous	\$1,000	\$1,000	\$3,685	\$2,500	0.00%
TCA Maintenance - Maintenance Expense Allocated	(\$1,023,000)	(\$797,500)	(\$746,899)	(\$1,089,700)	28.28%
Total Maintenance Expenses	\$0	\$0	\$0	\$0	0.00%
Maintenance Net Income (Loss)	\$0	\$0	\$0	\$0	0.00%

**Tri-Cities Airport
2022 Budget**

Airport Security Department	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
Security Revenue					
TCA Security - Fingerprinting/Badging Fees	\$5,000	\$4,000	\$10,815	\$4,000	25.00%
TCA Security - TSA Reimbursement	\$116,800	\$116,800	\$116,760	\$116,800	0.00%
	\$121,800	\$120,800	\$127,575	\$120,800	0.83%
Security Expenses					
TCA Security - Salaries	\$563,500	\$543,500	\$526,664	\$515,000	3.68%
TCA Security - Benefits - FICA	\$43,000	\$41,500	\$36,356	\$39,000	3.61%
TCA Security - Benefits - L&I	\$19,500	\$25,000	\$16,846	\$25,000	-22.00%
TCA Security - Benefits - Retirement	\$38,000	\$48,000	\$37,968	\$48,000	-20.83%
TCA Security - Benefits - DCP	\$16,500	\$19,000	\$9,479	\$19,000	-13.16%
TCA Security - Benefits - Health Insurance	\$206,000	\$216,000	\$179,778	\$216,000	-4.63%
TCA Security - Benefits - Vacation & Sick Accrual	\$500	\$500	\$0	\$1,000	0.00%
TCA Security - Benefits - Uniforms/Body Armor	\$6,000	\$2,500	\$2,324	\$2,000	140.00%
TCA Security - Unemployment Tax	\$6,000	\$6,000	\$7,194	\$6,000	0.00%
TCA Security - Travel	\$1,500	\$0	\$0	\$2,500	100.00%
TCA Security - Training	\$1,500	\$1,500	\$1,000	\$6,000	0.00%
TCA Security - Labor Consultants	\$3,500	\$500	\$500	\$500	600.00%
TCA Security - Fuel	\$10,000	\$6,000	\$18,020	\$6,000	66.67%
TCA Security - Badging Equipment	\$5,000	\$8,000	\$5,000	\$15,000	-37.50%
TCA Security - Access Control Support	\$20,000	\$15,000	\$18,682	\$15,000	33.33%
TCA Security - Fingerprinting Fees	\$5,000	\$3,000	\$5,500	\$4,500	66.67%
TCA Security - Security Equipment	\$18,000	\$15,000	\$8,184	\$10,000	20.00%
TCA Security - Dispatch Services	\$8,000	\$6,000	\$5,726	\$7,000	33.33%
TCA Security- Telephone	\$3,000	\$3,000	\$2,482	\$4,500	0.00%
TCA Security - Equipment Maint - Vehicles	\$2,000	\$2,000	\$3,691	\$4,000	0.00%
TCA Security - Miscellaneous	\$2,000	\$2,000	\$7,375	\$2,000	0.00%
TCA Security - Security Expense Allocated	(\$856,700)	(\$843,200)	(\$765,195)	(\$827,200)	1.60%
Total Security Expenses	\$121,800	\$120,800	\$127,575	\$120,800	0.83%
Security Net Income	\$0	\$0	\$0	\$0	0.00%

**Tri-Cities Airport
2022 Budget**

Airport ARFF Department	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
ARFF Revenue					
ARFF - City Reimbursement	\$20,000	\$30,000	\$19,211	\$30,000	(\$0)
Total ARFF Revenue	\$20,000	\$30,000	\$19,211	\$30,000	-33.33%
ARFF Expenses					
ARFF - Training	\$38,000	\$38,000	\$32,357	\$25,000	0.00%
ARFF - Electricity	\$11,000	\$10,000	\$12,518	\$10,000	10.00%
ARFF - Natural Gas	\$17,000	\$17,000	\$17,834	\$14,000	0.00%
ARFF - Water & Sewer	\$3,500	\$4,000	\$3,605	\$3,500	-12.50%
ARFF - Refuse	\$8,500	\$9,500	\$7,820	\$8,000	-10.53%
ARFF - Fuel	\$4,000	\$3,000	\$3,286	\$3,000	33.33%
ARFF - Maintenance Supplies	\$500	\$500	\$500	\$500	0.00%
ARFF - Contract	\$973,000	\$938,000	\$937,612	\$907,000	3.73%
ARFF - Property Insurance	\$20,500	\$19,000	\$16,505	\$15,000	7.89%
ARFF - Building Maintenance	\$3,000	\$5,000	\$3,143	\$5,000	-40.00%
ARFF - Lawn & Grounds	\$500	\$500	\$250	\$500	0.00%
ARFF - Equipment Maintenance	\$20,000	\$2,000	\$6,912	\$2,000	900.00%
ARFF - Equipment Maintenance - Trucks	\$17,000	\$5,000	\$13,663	\$2,000	240.00%
ARFF - Miscellaneous	\$500	\$500	\$610	\$500	0.00%
ARFF - ARFF Expense Allocated	(\$1,097,000)	(\$1,022,000)	(\$1,037,404)	(\$966,000)	7.34%
Total ARFF Expenses	\$20,000	\$30,000	\$19,211	\$30,000	-33.33%
ARFF Net Income (Loss)	\$0	\$0	\$0	\$0	0.00%

**Tri-Cities Airport
2022 Budget**

Airport Administration	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
TCA Administration Revenue					
TCA Admin - Grants - FAA	\$0.00	\$0.00	\$0.00	\$27,000.00	0.00%
Total TCA Administration Revenue	\$0.00	\$0.00	\$0.00	\$27,000.00	#DIV/0!
TCA Administration Expenses					
TCA Admin - Office Expenses and Supplies	\$35,000	\$35,000	\$25,042	\$40,000	0.00%
TCA Admin - Technical Support	\$40,000	\$35,000	\$37,020	\$45,000	14.29%
TCA Admin - Legal Fees	\$40,000	\$40,000	\$32,179	\$40,000	0.00%
TCA Admin - Consultants - Professional Services	\$5,000	\$5,000	\$1,173	\$10,000	0.00%
TCA Admin - Consultants - Personal Services	\$50,000	\$35,000	\$32,274	\$35,000	42.86%
TCA Admin - Air Service Development	\$40,000	\$40,000	\$40,068	\$65,000	0.00%
TCA Admin - Accounting	\$5,000	\$5,000	\$6,787	\$5,000	0.00%
TCA Admin - Audit Costs	\$25,000	\$25,000	\$31,015	\$24,000	0.00%
TCA Admin - Federal Representation	\$13,000	\$14,000	\$11,000	\$14,000	-7.14%
TCA Admin - Telephone	\$10,000	\$9,500	\$10,485	\$8,000	5.26%
TCA Admin - Banquets & Meals	\$7,500	\$5,000	\$2,913	\$5,000	50.00%
TCA Admin - Tenant Appreciation/Retention/Expansion	\$10,000	\$6,000	\$8,632	\$6,000	66.67%
TCA Admin - Advertising	\$42,500	\$40,000	\$16,946	\$110,000	6.25%
TCA Admin - Airport Website	\$4,000	\$2,000	\$8,272	\$2,000	100.00%
TCA Admin - Advertising - Airline Incentive	\$0	\$0	\$22,068	\$0	0.00%
TCA Admin - Marketing	\$64,000	\$28,000	\$22,377	\$49,000	128.57%
TCA Admin - Marketing Misc	\$5,000	\$2,000	\$5,470	\$2,000	150.00%
TCA Admin - Beacon	\$10,000	\$17,500	\$10,988	\$12,500	-42.86%
TCA Admin - Promotional/Hosting	\$2,500	\$2,500	\$63	\$2,500	0.00%
TCA Admin - Meetings & Registrations	\$8,000	\$8,000	\$3,881	\$10,000	0.00%
TCA Admin - Membership Dues & Fees	\$20,000	\$20,000	\$20,013	\$17,000	0.00%
TCA Admin - Publications & Networks	\$500	\$500	\$250	\$500	0.00%
TCA Admin - A & G Insurance	\$211,500	\$132,000	\$139,102	\$108,000	60.23%
TCA Admin - Administrative Salaries	\$426,000	\$389,000	\$389,050	\$370,000	9.51%
TCA Admin - Benefits - FICA	\$32,500	\$30,000	\$30,455	\$28,000	8.33%
TCA Admin - Benefits - L&I	\$1,500	\$1,500	\$1,012	\$1,500	0.00%
TCA Admin - Benefits - Retirement	\$44,000	\$51,000	\$47,034	\$47,000	-13.73%
TCA Admin - Benefits - DCP	\$16,500	\$15,500	\$10,018	\$14,000	6.45%
TCA Admin - Benefits - Health Insurance	\$135,500	\$124,000	\$121,591	\$110,000	9.27%
TCA Admin - Benefits - Car Allowance/Other	\$6,000	\$6,000	\$6,000	\$6,000	0.00%
TCA Admin - Benefits - Health Insurance Retirees	\$37,000	\$39,000	\$46,208	\$44,000	-5.13%
TCA Admin - Benefits - Uniforms	\$500	\$500	\$0	\$0	0.00%
TCA Admin - Unemployment	\$4,500	\$4,000	\$0	\$4,000	12.50%
TCA Admin - Travel	\$20,000	\$20,000	\$9,077	\$30,000	0.00%
TCA Admin - Travel - Marketing	\$10,000	\$2,000	\$0	\$2,000	400.00%
TCA Admin - Travel - JK	\$2,000	\$2,000	\$394	\$2,000	0.00%
TCA Admin -Travel - JR	\$1,500	\$1,500	\$0	\$1,500	0.00%
TCA Admin - Travel - VG	\$1,500	\$1,500	\$545	\$1,500	0.00%
TCA Admin - Training	\$3,000	\$3,000	\$2,174	\$3,000	0.00%
TCA Admin - Miscellaneous	\$2,000	\$2,000	\$2,558	\$2,000	0.00%
TCA Admin - Port Payroll Expense	\$725,000	\$660,000	\$641,783	\$730,000	9.85%
TCA Admin - Overhead Allocation	(\$2,117,500)	(\$1,859,500)	(\$1,795,918)	(\$2,010,000)	13.87%
Total TCA Administration Expenses	\$0	\$0	\$0	\$27,000	0.00%
TCA Administration Net Income (Loss)	\$0	\$0	\$0	\$0	0.00%

**Tri-Cities Airport
2022 Budget**

Airport Nonoperating	2022 Budget	2021 Budget	2021 Projected	2020 Budget	Budget Variance
TCA Nonoperating Revenue					
TCA Nonoperating - Interest Income	\$5,000	\$10,000	\$4,069	\$10,000	-50.00%
TCA Nonoperating - Finance Charge	\$500	\$0	\$2,005	\$0	100.00%
TCA Nonoperating - Interest Income - PFC	\$500	\$1,000	\$85	\$3,000	-50.00%
TCA Nonoperating - Interest Income - CFC	\$10,000	\$20,000	\$2,903	\$30,000	-50.00%
TCA Nonoperating Income - Sale of Scrap	\$0	\$0	\$275	\$0	0.00%
TCA Nonoperating - Insurance Settlements	\$500	\$0	\$480	\$0	100.00%
TCA Nonoperating - Contributions - State of WA	\$264,000	\$0	\$0	\$0	100.00%
TCA Nonoperating - Contributions - FAA	\$0	\$0	\$0	\$4,016,700	0.00%
TCA Nonoperating - AIP 47 (Winter Equipment)	\$0	\$0	\$5,355	\$0	0.00%
TCA Nonoperating - AIP 49 (Taxiway G Design)	\$100,000	\$729,000	\$0	\$0	-86.28%
TCA Nonoperating - AIP 54 (Taxiway G)	\$7,500,000	\$0	\$0	\$0	100.00%
TCA Nonoperating - Battelle	\$0	\$0	\$597,340	\$0	0.00%
TCA Nonoperating - AIP 48 (CARES)	\$0	\$1,741,920	\$4,190,027	\$0	0.00%
TCA Nonoperating - AIP (Environmental)	\$0	\$630,000	\$0	\$0	0.00%
TCA Nonoperating - AIP 50 (CARES 2)	\$1,746,122	\$0	\$637,997	\$0	100.00%
TCA Nonoperating - AIP 51 (Concessions)	\$0	\$0	\$93,811	\$0	0.00%
TCA Nonoperating - AIP 52 (CARES 3)	\$0	\$0	\$0	\$0	0.00%
TCA Nonoperating - AIP 53 (Concessions 2)	\$301,000	\$0	\$0	\$0	100.00%
TCA Nonoperating - PFC	\$1,350,000	\$1,350,000	\$1,348,870	\$1,800,000	0.00%
TCA Nonoperating - CFC	\$450,000	\$450,000	\$479,524	\$600,000	0.00%
TCA Nonoperating - Miscellaneous	\$0	\$0	\$16,300	\$0	0.00%
Total TCA Nonoperating Income	\$11,727,622	\$4,931,920	\$7,379,042	\$6,459,700	137.79%
TCA Nonoperating Expenses					
TCA Nonoperating - Amortization - 2014 Revenue Bond	(\$25,000)	(\$25,000)	(\$25,000)	(\$25,000)	0.00%
TCA Nonoperating - Interest - 2012 GO Bond	\$9,729	\$13,000	\$13,000	\$19,500	-25.16%
TCA Nonoperating - Interest - 2013 HAEIFAC	\$13,916	\$16,000	\$16,000	\$18,000	-13.03%
TCA Nonoperating - Interest - 2014 Revenue Bond	\$768,400	\$819,000	\$819,000	\$866,650	-6.18%
TCA Nonoperating - Interest - LID	\$0	\$0	\$0	\$40,000	0.00%
TCA Nonoperating - Interest - CERB Battelle Hangar	\$32,948	\$68,000	\$68,000	\$34,000	-51.55%
TCA Nonoperating - Loan Repayment - 2018 Terminal	\$0	\$300,000	\$3,000,000	\$0	-100.00%
TCA Nonoperating - Loan Repayment - 2020 City of Pasc	\$154,000	\$154,000	\$154,000	\$0	0.00%
TCA Nonoperating - AIP 49 - Environmental	\$0	\$700,000	\$0	\$0	0.00%
TCA Nonoperating - AIP 51 - Concessions	\$0	\$0	\$93,811	\$0	0.00%
TCA Nonoperating - AIP 53 - Concessions 2	\$301,000	\$0	\$0	\$0	100.00%
TCA Nonoperating - Miscellaneous	\$0	\$0	\$102	\$0	0.00%
Total TCA Nonoperating Expenses	\$1,254,993	\$2,045,000	\$4,138,913	\$953,150	-38.63%
TCA Nonoperating Net Income (Loss)	\$10,472,629	\$2,886,920	\$3,240,129	\$5,506,550	262.76%